

# Notice of Meeting



## CABINET

**Monday, 30 June 2014 - 6:00 pm**  
**Committee Room 2, Town Hall, Barking**

**Members:** Cllr Darren Rodwell (Chair); Cllr Saima Ashraf (Deputy Chair); Cllr Dominic Twomey (Deputy Chair); Cllr Laila Butt, Cllr Evelyn Carpenter, Cllr Cameron Geddes, Cllr James Ogungbose, Cllr Lynda Rice, Cllr Bill Turner and Cllr Maureen Worby

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## AGENDA

**1. Apologies for Absence**

**2. Declaration of Members' Interests**

In accordance with the Council's Constitution, Members are asked to declare any interest they may have in any matter which is to be considered at this meeting.

**3. Minutes - To confirm as correct the minutes of the meeting held on 8 April 2014 (Pages 3 - 12)**

**4. Final Revenue and Capital Outturn 2013/14 (Pages 13 - 61)**

**5. Review of School Places and Capital Investment (Pages 63 - 86)**

**6. Any other public items which the Chair decides are urgent**

**7. To consider whether it would be appropriate to pass a resolution to exclude the public and press from the remainder of the meeting due to the nature of the business to be transacted.**

## **Private Business**

The public and press have a legal right to attend Council meetings such as the Cabinet, except where business is confidential or certain other sensitive information is to be discussed. The list below shows why items are in the private part of the agenda, with reference to the relevant paragraph of Part 1 of Schedule 12A of the Local Government Act 1972 (as amended).

**8. Gascoigne Estate (East) Regeneration Proposals - Site Masterplan and Phase 1 (Pages 87 - 165)**

Concerns the financial and business affairs of the Council and third parties (paragraph 3)

**9. Creekmouth Interventions (Pages 167 - 179)**

Concerns the financial and business affairs of the Council and third parties (paragraph 3)

**10. Any other confidential or exempt items which the Chair decides are urgent**

## **Barking and Dagenham's Vision**

**Encourage growth and unlock the potential of Barking and Dagenham and its residents.**

### **Priorities**

To achieve the vision for Barking and Dagenham there are five priorities that underpin its delivery:

#### **1. Ensure every child is valued so that they can succeed**

- Ensure children and young people are safe, healthy and well educated
- Improve support and fully integrate services for vulnerable children, young people and families
- Challenge child poverty and narrow the gap in attainment and aspiration

#### **2. Reduce crime and the fear of crime**

- Tackle crime priorities set via engagement and the annual strategic assessment
- Build community cohesion
- Increase confidence in the community safety services provided

#### **3. Improve health and wellbeing through all stages of life**

- Improving care and support for local people including acute services
- Protecting and safeguarding local people from ill health and disease
- Preventing future disease and ill health

#### **4. Create thriving communities by maintaining and investing in new and high quality homes**

- Invest in Council housing to meet need
- Widen the housing choice
- Invest in new and innovative ways to deliver affordable housing

#### **5. Maximise growth opportunities and increase the household income of borough residents**

- Attract Investment
- Build business
- Create a higher skilled workforce

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## MINUTES OF CABINET

Tuesday, 8 April 2014  
(5:00 - 6:03 pm)

**Present:** Councillor L A Smith (Chair), Councillor R Gill (Deputy Chair), Councillor J L Alexander, Councillor C Geddes, Councillor M A McCarthy, Councillor L A Reason, Councillor P T Waker, Councillor J R White and Councillor M M Worby

**Also Present:** Councillor T Saeed and Councillor D Twomey

**Apologies:** Councillor H J Collins

### 102. Declaration of Members' Interests

There were no declarations of interest.

### 103. Minutes (18 February 2014)

The minutes of the meeting held on 18 February 2014 were confirmed as correct.

### 104. Corporate Priority Performance Reporting - Quarter 3, 2013/14

The Leader introduced a report on the corporate priority performance information for the period to 31 December 2013, which included details of several areas where performance had either greatly improved or deteriorated in the year to date.

Cabinet **resolved** to note the corporate priority performance information for the third quarter of the 2013/14 financial year.

### 105. Budget Monitoring 2013/14 - April 2013 to January 2014 (Month 10)

The Cabinet Member for Finance presented a report on the Council's capital and revenue position for the 2013/14 financial year, as at 31 January 2014.

The General Fund continued to show a projected end of year surplus of £8.4m against the total approved budget of £178.3m, which exceeded the planned surplus of £5.2m and would result in a projected General Fund balance of £25.9m at the year end. The Housing Revenue Account (HRA) was also unchanged from the Month 9 position, with a projected year-end surplus of £0.2m, while the Capital Programme showed a projected spend of £126.2m against the total revised budget of £138.2m.

Cabinet **resolved**:

- (i) To note the projected outturn position for 2013/14 of the Council's General Fund revenue budget at 31 January 2014, as detailed in paragraphs 2.4 to 2.9 and Appendix A of the report;
- (ii) To note the progress against the 2013/14 savings targets at 31 January 2014, as detailed in paragraph 2.10 and Appendix B of the report;

- (iii) To note the position for the Housing Revenue Account at 31 January 2014, as detailed in paragraph 2.11 and Appendix C of the report; and
- (iv) To note the projected outturn position for 2013/14 of the Council's capital budget at 31 January 2014, as detailed in paragraph 2.12 and Appendix D of the report.

## **106. Council Housing Allocations Policy Review**

The Cabinet Member for Housing presented a report on a number of proposed changes to the Council's Housing Allocations Policy, aimed at encouraging people to make a home in the Borough and participate in their local community, addressing the limited housing options available to residents and improving the choice and quality of homes.

The proposals related to the following five aspects:

- Introducing a residential qualification;
- Exclusions to joining the waiting list;
- Priority for working households;
- Flexible tenancies;
- Discharging the Council's homeless duty into the private sector.

The Cabinet Member explained that the proposals responded to the statutory guidance issued by the Secretary of State in December 2013 entitled "Providing social housing for local people - Statutory guidance on social housing allocations for local authorities in England" and would help to provide local residents with a realistic prospect of Council housing.

With regard to the introduction of a residential qualification, the report set out an options appraisal in respect of two, five and ten year requirements as well as an Equalities Impact Assessment relating to each option. The Cabinet Member for Housing advised a 10-year requirement was recommended and he referred in particular to the Council's major 10-year housing regeneration programme which, although significantly increasing the amount of affordable social housing in the longer term, would continue to restrict the availability of Council housing in the intervening period due to the need to re-house decanted residents. Another factor in support of a 10-year requirement was the large number of local residents currently on the waiting list who qualified to move into larger family homes but whose prospects were being inhibited as a result of the number of families from outside of the Borough who were moving to Barking and Dagenham because of the higher cost of social housing elsewhere and the lack of investment in housing across London and the surrounding area.

The Divisional Director of Housing Strategy commented that the proposals fitted in with the Council's social and economic regeneration policy objectives and would remove some of the barriers faced by a growing group of local residents, particularly those in work, who wished to move into affordable Council housing. He added that the statutory guidance clearly pointed to a residential qualification and he also referred to the Equalities Impact Assessment that had been carried out on all of the proposals and which was appended to the report.

The Corporate Director of Housing and Environment confirmed that the new arrangements would not come in to effect until 1 September 2014. In the meantime, an extensive public awareness campaign would be undertaken to ensure that any resident wishing to join the Council's waiting list could do so prior to the new residential qualification and other criteria coming into effect. Furthermore, the new arrangements would be subject to a full review after the first year to ensure that they were meeting the Council's objectives.

The Leader referred to previous amendments to the Housing Allocations Policy which included the giving of priority to British Armed Forces personnel (Minute 76, 18 December 2013 refers) and commented that while Barking and Dagenham had stressed the need for new Council house building to meet the huge demand across London, other boroughs had failed to properly respond. The Leader cited the reduced level of social housing emanating from the Olympic Park development in Newham as an example and he welcomed scrutiny of the proposed changes to Barking and Dagenham's Housing Allocations Policy as he felt that the Council could more than justify its position as they enabled the Council to meet its duty to act in the best interests of its residents.

The Leader alluded to the main policy drivers for the proposals, as set out in paragraph 1.3 of the report, and suggested that all those currently on the housing waiting list would appreciate the steps that the Council was taking. There would be exceptions to the residency requirement in some specific circumstances and the priority for those in employment was seen as an important factor in promoting the social and economic regeneration of the Borough and fostering aspiration.

The Leader reiterated that the proposals would not come into effect until 1 September, so any individual joining the housing waiting list would not be subject to the new rules.

A number of other the Cabinet Members spoke in support of the proposals and their observations included the following:

- Barking and Dagenham was already a multi-cultural Borough so any suggestions that the new arrangements were in any way racist were totally unfounded;
- In respect of the Equalities Impact Assessment and the reference to high levels of overcrowding across all communities within the Borough, officers were asked to look into ways of addressing the position;
- Whilst it would be the ideal to meet everyone's housing needs, the Council had to take a pragmatic approach and focus on the best way to address the housing problems faced by Barking and Dagenham residents;
- The Mayor for London should act proactively in addressing London's housing needs and release some of his land holdings for development.

**Cabinet resolved:**

- (i) To approve the following changes to the Council's Housing Allocations Policy:
  - (a) The introduction of a 10-year residential requirement for all new

applications to be placed on the Housing Register;

- (b) The excluding of applications to the Housing Register from those who meet the residential criteria but have no housing need and no realistic prospects of re-housing;
  - (c) That a reasonable preference category (priority) be awarded to those applicants who are in paid employment and in housing need;
  - (d) That flexible tenancies of a minimum of two years may be granted in certain circumstances, as outlined in paragraph 2.6 of the report;
  - (e) That the Council may discharge its duty to homeless households by securing private rented accommodation, rather than retaining a full housing duty until a long term social rented home becomes available; and
- (ii) That the above changes to the Housing Allocations Policy apply to all new applications received from 1 September 2014.

#### **107. Provision of Private Sector Licensing Services**

The Cabinet Member for Housing introduced a report on proposals relating to the contract for the provision of Private Sector Licensed properties for use as temporary accommodation for homeless households, which assists the Council in meeting its responsibilities under Part VII of the Housing Act 1996 (as amended).

**Cabinet resolved:**

- (i) To approve the procurement of a new contract for the provision of Private Sector Licensed properties for use as temporary accommodation for homeless households as detailed in the report;
- (ii) To approve the extension of the current contract for the provision of Private Sector Licensed properties up to a maximum of six months or the commencement of the new contract, whichever is the sooner; and
- (iii) To authorise the Corporate Director of Housing and Environment, in consultation with the Cabinet Member for Housing and the Head of Legal and Democratic Services, to award the contract on conclusion of the procurement process.

#### **108. Highways Funding - Capital Schemes**

The Corporate Director of Housing and Environment presented a report on proposals to invest a further £4.176m in a range of highway improvement projects during 2014/15.

The Corporate Director advised that the Council had invested approximately £26m over the past four years in highway related projects. The additional proposals for 2014/15 would encompass carriageway and footpath resurfacing works at non-principal roads in the Borough that had been assessed as being most in need of repair, street lighting replacement and bridge and culvert maintenance. The



Corporate Director also advised that the funding would include an additional £100,000 for road safety and traffic management projects, in response to a recommendation by the Safer and Stronger Communities Select Committee following its road safety scrutiny review.

**Cabinet resolved:**

- (i) To approve the inclusion in the 2014/15 Capital Programme of a one-year highways investment programme totalling £4.176m, to be funded through capital receipts (£3.976m) and Section 106 monies (£0.2m);
- (ii) To approve the funding profile investment of £2.408m to deliver priority highway maintenance works (carriageway and footpath resurfacing) primarily on the non-principal and unclassified roads as detailed in Appendix A to the report;
- (iii) To authorise the Corporate Director of Housing and Environment, in consultation with the Cabinet Member for Environment, to vary the priority list if other roads deteriorate to such an extent as to be considered for inclusion during the course of the programme;
- (iv) To approve the funding profile investment of £1.418m to upgrade 810 life-expired concrete street lighting columns deemed structurally unsound, in order to meet health and safety standards;
- (v) To endorse the recommendation of the Safer and Stronger Communities Select Committee and allocate an additional £100,000 for road safety and traffic schemes; and
- (vi) To approve the allocation of £250,000 to carry out structural repairs and maintenance on all bridges and culverts to bring them up to standard.

**109. Park Development Project: Central Park, Eastbrookend Country Park and Parsloes Park**

The Leader presented a report on the outcome of a recent public consultation exercise which sought views on the improvements that the local community would most like to see in respect of Central Park, Eastbrookend Country Park and Parsloes Park.

The Leader advised that £500,000 had been earmarked for the improvement programme which would be focussed on capital projects, in view of the significant constraints on the Council's revenue budget going forward. A value for money assessment would be undertaken of the proposals stemming from the consultation and a final package of measures implemented.

The Cabinet Member for Finance referred to the significant capital investment in the Borough's parks in recent years, funded via Council budgets as well as successful grant applications, and suggested that the works for these latest improvements be funded from capital receipts.

Members were advised of a number of other recent initiatives relating to the parks, including the relocation of the Council's Tenant Participation team to the Millenium

Centre at Eastbrookend Country Park and the reopening of the Millenium Café in the summer. The Corporate Director of Housing and Environment also confirmed that a review of allotment provision in the Borough, to be undertaken later in the year, would include the potential establishment of community orchards which had proved successful elsewhere.

The Leader placed on record his appreciation of those that participated in the consultation and commented on the particular success of the online campaign which was responsible for 47 of the 154 responses received.

Cabinet **resolved** to authorise the Corporate Director of Housing and Environment, in consultation with the Chief Finance Officer, to act on the results of the public consultation and develop a capital programme of park improvements for Central Park, Eastbrookend Country Park and Parsloes Park.

#### **110. The Broadway Theatre - Proposed New Management Arrangements**

The Leader reported on proposed new arrangements with Barking and Dagenham College in respect of the Broadway Theatre, which would also see the Barbican Guildhall London using the venue as the base of its operations in east London.

The Leader explained that the venue would continue to serve communities of all ages while the involvement of the Barbican Guildhall would specifically enable more young people to have the best opportunities to work alongside industry professionals as part of their progression into vocational training, higher education and employment.

The new arrangements would involve the lease of the venue to the College who would, in turn, provide the Barbican Guildhall with a long term residency. The Leader commented that the arrangement would not only create an exciting new partnership in the Borough but would also mean that the Council could redirect the revenue support that it had been providing towards the Broadway Theatre, which at approximately £250,000 per annum was the equivalent of operating three libraries.

Cabinet **resolved**:

- (i) To approve, in principle, the lease of the Broadway Theatre to Barking and Dagenham College on a commercial rent and full repairing base; and
- (ii) That a further report be presented to Cabinet to seek approval to formally assign the lease, which may include a variation of the rental terms.

#### **111. Local Government Pensions Scheme - London Collective Investment Vehicle**

The Cabinet Member for Finance presented a report on the proposed establishment of a London Collective Investment Vehicle in respect of the Local Government Pension Scheme (LGPS).

The Cabinet Member advised that the Council's Pension Panel had considered proposals by the London Councils Leaders' Committee in respect of the creation of a private company, in which the participating local authorities would be the shareholders, that would act as an Authorised Contractual Scheme (ACS)

Operator for local authority pensions in London.

An assessment carried out on behalf of the London Councils Leaders' Committee identified that economies of scale could be achieved in relation to lower investment management fees as well as other benefits associated with a potential asset base of £20bn across the 33 London LGPS funds. The proposals at this stage would not commit the Council to invest and were intended to enable governance arrangements and other matters to be progressed with a degree of certainty.

With regard to the proposed interim Board of Directors of the ACS Operator, officers agreed to ascertain details of the qualifications.

**Cabinet resolved:**

- (i) To approve the Council's participation in the proposed London Councils Collective Investment Vehicle, in the form of an Authorised Contractual Scheme (ACS) and the incorporation of a private company limited by shares to act as the ACS Operator for local authority pensions in London;
- (ii) To approve the Council's participation in the representative body, pursuant to the existing London Councils Governing Agreement, and to delegate to that representative body those functions necessary for the functioning of the ACS Operator, including effective oversight and appointment of Directors;
- (iii) That the Council become a shareholder in the ACS Operator and to contribute £1 to the ACS Operator as initial capital;
- (iv) To appoint the Leader to act for the Council in exercising its rights as a shareholder of the ACS Operator, and the Cabinet Member for Finance as the nominated deputy; and
- (v) To authorise the Head of Legal and Democratic Services to carry out steps and execute such documents and agreements as may be required to establish the Council's functioning membership of the London Collective Investment Vehicle and ongoing participation.

## **112. Essex and Suffolk Water Agreement**

The Cabinet Member for Housing presented a report on the outcome of negotiations with Essex and Suffolk Water (ESW) regarding the collection of water and sewerage charges from social housing tenants by the Council on behalf of ESW.

The commission payable to the Council would increase from the 13% level under the current agreement with ESW to 15%, effective from 1 April 2014. The Corporate Director of Housing and Environment confirmed that the additional revenue, projected at £115,000 for 2014/15, had been reflected in the 2014/15 Housing Revenue Account approved by Cabinet at its last meeting (Minute 95, 18 February 2014).

The Cabinet Member for Finance suggested that officers should explore the feasibility of bodies such as Barking and Dagenham Reside entering into similar arrangements with ESW in respect of the properties under their management.

Cabinet **resolved** that the Council enter into a formal three-year agreement with Essex and Suffolk Water, effective from 1 April 2014, in respect of the collection of water and sewerage charges from social housing tenants on the terms set out in the report.

### **113. Extension of Contract for the Supply of Security Industry Authority (SIA) Licensed Security Personnel**

Further to Minute 53 (2 November 2010), the Cabinet received a report on proposals to extend the current contract for the supply of Security Industry Authority (SIA) Licensed Security Personnel to enable a full assessment of future requirements to be carried out prior to retendering the contract.

Cabinet **resolved** to approve the extension of the current contract with Manpower Direct (UK) Ltd for the supply of Security Industry Authority (SIA) Licensed Security Personnel for a period of one year from 15 June 2014.

### **114. Extension of Age Range at Eastbrook and Eastbury Comprehensive Schools and Expansion of Eastbrook School**

The Cabinet Member for Children's Services presented a report on the latest proposals to assist the Council in meeting demand for additional school places in the primary and secondary age range in the Borough.

The proposals related to the permanent expansion of Eastbrook Comprehensive School to become a 12 form of entry (FE) secondary school and an all-through school via the provision of a nursery and a 3FE primary school and Eastbury Comprehensive School becoming an all-through school through the provision of a nursery and a 2FE primary school.

In relation to the Eastbrook Comprehensive School proposals, the Cabinet Member referred to the increase in pupil numbers now being experienced by the London Borough of Havering and new developments in that Borough which are likely to have an impact on this Borough in the event that there is not a corresponding increase in school capacity within Havering.

Cabinet **resolved**:

- (i) To approve the extension of the age range for pupils attending Eastbrook Comprehensive School in order to accommodate primary aged pupils (three forms of entry) and nursery aged pupils (39 places) from September 2016;
- (ii) To approve the expansion of Eastbrook Comprehensive School from 10 to 12 forms of entry from 1 September 2017; and
- (iii) To approve the extension of the age range for pupils attending Eastbury Comprehensive School in order to accommodate primary aged pupils (two forms of entry) and nursery aged pupils (26 places) from September 2016.

### **115. Schools' Annual Results 2013 and Performance Update**

The Cabinet Member for Children's Services presented the report and referred to

the continued improvement in performance across a range of areas, highlighting in particular the important role of the Borough's children's centres in helping to develop children at Key Stage 1 due to the excellent services provided at the centres.

Cabinet **resolved** to note the schools' performance information for 2013 and the priorities for 2013/14 as set out in section 3 of the report.

#### **116. Programme of Meetings 2014/15**

The Leader introduced a report on the proposed programme of meetings for the 2014/15 municipal year.

Cabinet **resolved** to approve the basis of the programme of Council meetings for 2014/15 as detailed in the report.

#### **117. Debt Management Performance and Write-Offs 2013/14 (Quarter 3)**

The Cabinet Member for Finance presented the quarterly performance report for the period 1 October to 31 December 2013 in respect of the debt management function carried out by the Revenues and Benefits Service within Elevate East London, together with details of the debts written-off as uncollectable during the period and comparable information from the previous financial year.

Cabinet **resolved**:

- (i) To note the performance of the debt management function carried out by the Revenues and Benefits service operated by Elevate East London, including the performance of bailiffs; and
- (ii) To note the debt write-offs for the third quarter of 2013/14 and that a number of the debts would be publicised in accordance with the policy agreed by Cabinet (Minute 52, 18 October 2011).

#### **118. Freehold Disposal of 1, 2, 3 and 7 The Triangle, Tanner Street, Barking, IG11 8QA**

The Cabinet Member for Finance presented proposals to market the Council's freehold interests in 1, 2, 3 and 7 The Triangle, Tanner Street, Barking.

The Cabinet Member advised that interest had been shown by the current occupier of 3 and 7 The Triangle to secure long term occupancy of the premises. With that in mind and in view of the previous sale of other units in the parade, it was considered timely to dispose of the Council's two other properties in that parade in order to encourage private development in the area and achieve a capital receipt on assets that had limited rental potential.

Cabinet **resolved**:

- (i) That the Council's freehold interest in 3 and 7 The Triangle be offered for sale to the existing tenants in the first instance and, if those negotiations prove unsuccessful, to the units being offered for sale on the open market at the expiry of the current leases;

- (ii) That the Council's freehold interest in 1 and 2 The Triangle be offered for sale on the open market;
- (iii) To delegate authority to the Chief Executive, in consultation with the Cabinet Member for Finance, the Chief Finance Officer and the Head of Legal and Democratic Services, to negotiate and agree terms in respect of the proposed sale of 3 and 7 The Triangle to the Barking Muslim Social and Cultural Society within the agreed parameters; and
- (iv) To authorise the Head of Legal and Democratic Services, or an authorised delegate on her behalf, to execute all of the legal agreements, contracts and other documents on behalf of the Council.

### **119. Private Business**

Cabinet **agreed** to exclude the public and press for the remainder of the meeting by reason of the nature of the business to be discussed which included information exempt from publication by virtue of paragraph 3 of Part 1 of Schedule 12A to the Local Government Act 1972 (as amended).

### **120. Review of the Elevate Joint Venture Arrangements**

The Cabinet Member for Customer Services introduced a report on proposals in respect of services currently being delivered by Elevate East London LLP, via the Council's joint venture agreement with Agilisys.

The Cabinet Member pointed out that a key driver behind the service review proposals was the need for increased flexibility due to the considerable financial pressures faced by the Council over the next few years. He outlined the potential benefits that could be achieved from a reconfiguration of services and advised that initial discussions with Agilisys had been positive.

Cabinet **resolved**:

- (i) To agree, in principle, to the Council investigating alternative means of provision of Incremental Services currently delivered by Elevate East London LLP under the Incremental Services Partnership Agreement, as outlined in the report;
- (ii) To approve the ten key principles described in paragraph 2.8 of the report for the continued provision of services via Elevate East London / Agilisys;
- (iii) To authorise the Chief Finance Officer, in consultation with the Cabinet Member for Customer Services, to enter into and progress negotiations with Elevate East London / Agilisys, where appropriate via the Elevate Strategic Partner Board; and
- (iv) That further reports be presented to Cabinet on the progress of negotiations and final proposals in respect of the delivery of the Incremental Services.

## CABINET

30 June 2014

<b>Title:</b> Final Revenue And Capital Outturn 2013/14	
<b>Report of the Cabinet Member for Finance</b>	
<b>Open Report</b>	<b>For Decision</b>
<b>Wards Affected:</b> All	<b>Key Decision:</b> Yes
<b>Report Author:</b> Kathy Freeman, Group Manager, Corporate Finance	<b>Contact Details:</b> Tel: 020 8227 3497 E-mail: <a href="mailto:kathy.freeman@lbbd.gov.uk">kathy.freeman@lbbd.gov.uk</a>
<b>Accountable Director:</b> Jonathan Bunt, Chief Finance Officer	
<p><b>Summary:</b></p> <p>The Council's revenue outturn for the financial year 2013/14 is a net spend below budget of £9.7m against a net revenue budget of £178.3m (5.4%). This includes the budgeted surplus of £5.2m agreed by Assembly in February 2013. The reported underspend has increased by £1.3m compared to the position forecast in January.</p> <p>The 2013/14 net spend below budget of £9.7m has resulted in the General Fund balance increasing from £17.4m to £27.1m.</p> <p>The revenue outturn figures have been calculated after taking into account the roll forward requests contained in Appendix B to the report.</p> <p>The Housing Revenue Account (HRA) generated a surplus of £0.2m which has been transferred to HRA balances (which are ring-fenced). The surplus increases the HRA reserve position from £8.5m to £8.7m at 31 March 2014.</p> <p>Capital spend of £119.3m was incurred in 2013/14 against the revised capital budget of £138.2m; this is a reduction of £6.8m compared to the figure forecast in January. Appendix D to the report contains full detail of capital expenditure by scheme. Underspends on capital projects are requested to be rolled forward and are also included in Appendix D.</p> <p>The revised capital budget for 2014/15, including requested roll forwards is shown in Appendix F.</p>	

## **Recommendation(s)**

The Cabinet is recommended to:

- (i) Note the final outturn position for 2013/14 of the Council's revenue budget as detailed in paragraphs 2.3 to 2.10 of the report and Appendix A;
- (ii) Note the outturn against the 2013/14 savings targets in paragraph 2.11 of the report;
- (iii) Note the final outturn position for the HRA as detailed in paragraph 2.8 of the report and Appendix C;
- (iv) Approve the requests to roll forward revenue budgets into 2014/15 and the resulting budget amendments contained in Appendix B of the report
- (v) Approve the request to drawdown the sum of £1.5m from the Children's Services reserve to balance the 2013/14 budget position for Children's Services;
- (vi) Note the final outturn position for 2013/14 of the Council's capital budget as detailed in paragraph 2.12 of the report and agree the roll forward requests detailed in Appendix D;
- (vii) Approve the revised capital programme for 2014/15 as shown in Appendix F and the HRA five year programme as shown in Appendix G;
- (viii) Approve the transfer of the Abbey Road new build scheme from the HRA to the General Fund with all expenditure to be funded from European Investment Bank borrowing; and
- (ix) Approve a budget virement of £0.5m from the Central Expenses budget to the Housing and Environment budget to fund a provision for bad and doubtful debts on the temporary accommodation budget, as detailed in paragraph 2.8.

## **Reason(s)**

As a matter of good financial practice, the Cabinet should be informed of the final outturn and performance of the Council's Revenue and Capital resources. Knowledge of the variances from planned budgets will assist members in making sound future decisions.

Effective financial management is key to an efficiently run organisation and underpins the delivery of the Council's vision to encourage growth and unlock the potential of Barking and Dagenham and its residents.

## **1 Introduction and Background**

- 1.1 This report provides a summary of the Council's General Fund, HRA revenue and capital final outturn positions for 2013/14. Robust financial management has meant that the General Fund balance has increased by £9.7m to £27.1m. This position includes the achievement of £16.0m of in year savings targets that represented a significant challenge for the Council.



- 1.2 It is important that the Council regularly monitors its revenue and capital budgets to ensure good financial management. This is achieved by monitoring the Council's financial results on a monthly basis through briefings to the Cabinet Member for Finance and monthly monitoring reports to Cabinet. This ensures Members are regularly updated on the Council's overall financial position and enables the Cabinet to make relevant financial and operational decisions to meet its budgets.
- 1.3 The last budget monitoring report for 2013/14 was presented to Cabinet on 8 April 2014 covering the period April 2013 to January 2014. It projected a contribution to the General Fund balance of £8.4m, resulting in a projected final balance of £25.9m as at 31 March 2014. The additional underspend has been contributed by Adult and Community Services (£1.0m) and Chief Executive's (£0.3m). Paragraphs 2.5 and 2.9 contain further details.
- 1.4 The position for capital expenditure was spend of £119.4m against a revised budget of £138.2m.

## 2 Overall Outturn Position

- 2.1 The Directorate revenue outturn is a net spend below budget of £9.7m at the end of the financial year 2013/14. This has resulted in the Council's General Fund (GF) balance increasing beyond the target of £15.0m. The Chief Finance Officer has a responsibility under statute to ensure that the Council maintains appropriate balances
- 2.2 In the report to Assembly regarding the setting of the 2013/14 annual budget and Council Tax, the Chief Finance Officer, after consideration of the factors outlined in the CIPFA guidance on Local Authority Reserves and Balances 2003, set a target GF reserves level of £15.0m. The GF balance at 31 March 2013 was £17.4m and the corresponding balance as at 31 March 2014 is £27.1m.
- 2.3 The outturn position for 2013/14 across the Council for the General Fund is shown in the table below.

<b>Council Summary</b>	<b>Net Budget</b> <b>£'000</b>	<b>Outturn</b> <b>£'000</b>	<b>Over/(under) Budget</b> <b>£'000</b>
<u>Directorate Expenditure</u>			
Adult and Community Services	56,198	55,191	<b>(1,007)</b>
Children's Services	65,016	65,016	-
Housing and Environment	25,489	25,586	<b>97</b>
Chief Executive	19,169	18,475	<b>(694)</b>
Central Expenses	7,227	4,382	<b>(2,845)</b>
Central Expenses – Budget surplus agreed in MTFS	5,234	-	<b>(5,234)</b>
<b>Total Service Expenditure</b>	<b>178,333</b>	<b>168,650</b>	<b>(9,683)</b>

The reported outturn is shown after taking into account the roll forward of budget underspends that Cabinet is asked to approve in this report. Detailed outturn by service is shown in Appendix A and details of the roll forward requests are shown in Appendix B.

Whilst the Council's total net service budget is unchanged since the April report to Cabinet, there have been changes between services and the central expenses budget to reflect directorate contributions to reserves. These changes do not impact on the Services' controllable budgets.

At 31 March 2014, the HRA had a net spend below budget of £0.2m resulting in an increased HRA reserve of £8.7m. The table below shows the balances on the General Fund and the HRA at year end compared to target:

	<b>Balance at 1 April 2013 £'000</b>	<b>Balance at 31 March 2014 £'000</b>	<b>Expected Balance at 31 March 2014 £'000</b>
General Fund	17,456	27,138	20,234*
Housing Revenue Account	8,461	8,736	8,461

\*The target balance comprises the original target of £15.0m set by the Chief Finance Officer, plus the budgeted surplus of £5.2m.

## 2.4 Directorate Performance Summaries

The Directorates' outturn performances are outlined in the paragraphs below.

## 2.5 Adult and Community Services

<b>Directorate Summary</b>	<b>2012/13 Outturn £'000</b>	<b>2013/14 Budget £'000</b>	<b>2013/14 Outturn £'000</b>
Net Expenditure	60,701	<b>56,198</b>	<b>55,191</b>
Over/(under)spend			<b>(1,007)</b>

The Adult and Community Services directorate has recorded an underspend for 2013/14. This position is due to two main developments since the last budget monitoring report, namely surplus property debt income recovery of c.£450k and further identification of expenditure that promoted Public Health outcomes of £547k which was charged to the grant. The surplus property debt income is following a substantive exercise undertaken by the service working closely with Legal Services to recover outstanding property debt during February.

Overall the directorate has also contained a number of pressures within services, particularly for Mental Health and non-residential care budgets for older people and learning disabilities clients. These pressures have been mitigated by management actions within the service with continued growth for Direct Payment care services offset by reducing traditional homecare packages.

The net budget also includes the full allocation of £3.268m social care funding transfer from NHS England; this is allocated by local Section 256 agreement taken to the Health and Wellbeing Board (H&WBB). Payment from NHS London was received in February 2014. The directorate also secured additional funding from health partners including Re-ablement monies totalling £650k, agreed by H&WBB in September 2013, which has been utilised to improve Re-ablement services and outcomes for residents. The directorate has also been successful in negotiating Winter Pressures funding of £410k, which amongst other items provided funding for 7-day social care working. Without these transfers the directorate would have otherwise been overspent against budget. Therefore, continuing to secure effective joint working and pooled budgets through the Better Care Fund and work arising from the Winterbourne View Concordat is critical as the directorate moves forward.

A challenging savings target of £4.324m was built into the 2013/14 budget. These have been delivered with minor shortfalls covered within the relevant division.

The Adult and Community Services budget also includes Public Health, responsibility for which transferred over to the Council in April 2013 and contributes towards the Council's preventative agenda by promoting healthy outcomes for adults and children. This is a wholly grant funded service of £12.921m. At year-end there was a £785k underspend which, as a ring-fenced grant, will be carried forward for utilisation in 2014/15.

The future social care funding regime is going to become increasingly challenging with a number of existing funding streams being rolled up into a single grant that the local authority will have to agree with NHS England following local agreement at H&WBB. This comes at the same time as the planned implementation of the Care and Support Act with significant costs for local authorities.

## 2.6 Children's Services

<b>Directorate Summary</b>	<b>2012/13 Outturn £'000</b>	<b>2013/14 Budget £'000</b>	<b>2013/14 Outturn £'000</b>
Net Expenditure	69,448	<b>65,016</b>	<b>65,016</b>
Over/(under)spend			-

Despite delivering a balanced budget in 2012/13 and this year, Children's Services has been managing significant pressures within the Complex Needs and Social Care division. During 2013/14, referral activity increased consistently, suggesting more of a trend rather than a 'spike' in demand. This required additional resourcing to ensure that risks were manageable. The number of assessments carried out increased by 21% in the year, compared to 2012/13.

An analysis of the pressures facing the Complex Needs and Social Care division identified ongoing problems with recruitment and retention of staff, high caseloads and increased demands placed upon the service. For 2014/15, current levels of social care need would lead to a budget pressure of £6.0m as numbers of children in the borough increase. Despite the increase in numbers of Looked After Children, subject to plans we remain below our statistical neighbour rates per 10,000 for Looked After Children. Our caseloads, whilst moving to acceptable levels remain well above the Munro recommendation and lead to recruitment challenges.

The position was managed in 2013/14 through flexible use of government grants. For example, the change from Local Authority Central Spend Equivalent Grant to Education Support Grant and the changes to the funding of statutory services to two year olds from General Fund to the Dedicated Schools Grant have released £2.7m of ongoing funding to invest in social care demand pressures. Grant flexibility of £0.6m was also available in 2013/14 to manage pressures.

A number of specific projects were funded from either reserves or ring-fenced external funds in 2013/14. A small number of these have not been completed and Cabinet is requested to approve the roll forward of budgets totalling £0.3m into the 2014/15 financial year so that the schemes can be completed. Also, the balance of the funding of the schools PFI schemes between the PFI grants received from government and the contractual payments made has resulted in a surplus of £0.7m for the year. Cabinet is requested to approve this amount being credited to a reserve to be used towards scheme payments in the later stages of the PFI contracts. Full details are shown in appendix B.

Finally, to balance the budget for 2013/14, Cabinet is requested to approve a drawdown of £1.5m from the Children's Services reserve. This will leave a balance of £1.8m in the reserve, the first use of which will be to cover any budget overspends.

## 2.7 Dedicated School Grant (DSG)

The DSG is a ring fenced grant to support the education of school aged pupils within the borough. The grant is allocated between the Schools and Centrally Retained budget in agreement with the Schools Forum. In 2013/14 DSG of £211.0m was applied with £23.8m being applied centrally to cover High Needs, Early Years and other non-delegated functions.

## 2.8 Housing and Environment

<b>Directorate Summary</b>	<b>2012/13 Outturn £'000</b>	<b>2013/14 Budget £'000</b>	<b>2013/14 Outturn £'000</b>
General Fund – net expenditure	24,040	<b>25,489</b>	<b>25,586</b>
Over/(under)spend			<b>97</b>
Housing Revenue Account (HRA) – net expenditure	(192)	0	<b>(275)</b>

The total Housing and Environment General Fund budget outturn shows an overspend of £97k.

The Environmental Services budget overspent by £133k compared to a breakeven position reported last month. Pressures have been reported throughout the year across the service, however, the overspend is mainly attributable to pressure against street lighting electricity which overspent by £496k. Savings were delivered in this area, although based upon current requirement and commodity cost, there is an ongoing pressure. The cost to the Council of street lighting electricity increased by 11% compared to 2012/13. The majority of pressure within the service has been mitigated through in year spend restraint across the division and holding vacant posts.

The Housing General Fund underspent by £36k against a revised budget of £3,197k. Although the overall budget was underspent there were considerable challenges in respect of the level of temporary accommodation placements, and in particular, the numbers within bed and breakfast accommodation.

There were 65 bed and breakfast placements at year end, an improved position on previous months and considerably below the peak of 129 in November 2013. This is a positive step as an increasing trend was a significant risk in year. These placements are a significant cost to the council due to the cap on benefits on this type of accommodation. The service has mitigated pressure through the use of alternative accommodation where possible. It should be noted, however, that this action is limited and the impact of welfare reform has provided a further in-year pressure.

The introduction of welfare reform has had an adverse impact on temporary accommodation arrears. This has required a bad debt provision contribution of £460k to ensure appropriate coverage. In order to fund this a budget transfer has been made from the Central Expenses budget. Discussions are ongoing with the Housing Service and Revenues & Benefits Service to ensure welfare reform impact is monitored and mitigated where possible.

The Housing and Environment directorate started the year with a savings target of £1.67m. Only £44k of the savings remained undelivered, primarily in the Parks service. This under-achievement was covered by underspends in other parts of the directorate.

The directorate had project funding from DEFRA in 2013/14 to cover work on the Flood Risk Management Plan. The work was not completed within the financial year and £70k remains unspent. Cabinet is requested to approve the carry forward of this amount into the 2014/15 budget. Further detail is shown in Appendix B.

### **Housing Revenue Account (HRA)**

The HRA delivered a surplus of £0.275m in 2013/14, which will be added to HRA Revenue Balances.

#### **Income**

Income exceeded budget by £1.141m. There are various reasons for this, including the recognition of an extra weeks rent due to the rent week profile, additional leaseholder service charge income, additional commission on the collection of water charges and additional interest received on HRA balances. Leaseholder service charges are initially based on estimated cost and subsequently revised in line with the previous year's actual cost.

#### **Expenditure**

Expenditure exceeded budget by £0.866m. This is primarily due to an increase in charges for water, which is predominantly offset by the collection of additional income stated above, increased spend on arboriculture and environmental works following adverse weather conditions and increased spend on support provided to Council tenants in order to assist them into employment following the introduction of welfare reforms.

The position includes the first payment required to equalise TUPE transferred R&M staff within the Councils pension fund. Confirmation of the amount required was provided through actuarial valuation and included in the HRA Business Plan. This is to be funded over a 3 year period starting with a £3m contribution in 2013/14.

As with the General Fund, the introduction of welfare reform is expected to increase pressure on the HRA with the combination of the bedroom tax, benefit cap and Universal Credit impacting on income levels. Some provision has been made within the budget through increased bad debt provision plus the availability of discretionary housing payments. The position is being monitored closely.

### HRA Balance

The surplus of £0.275m will increase the HRA reserve from £8.461m to £8.736m. There was an in year contribution to capital resources of £33.3m.

## 2.9 Chief Executive

<b>Directorate Summary</b>	<b>2012/13 Outturn £'000</b>	<b>2013/14 Budget £'000</b>	<b>2013/14 Outturn £'000</b>
Net Expenditure	19,059	<b>19,169</b>	<b>18,475</b>
Over/(under)spend			<b>(694)</b>

The Chief Executive (CEX) directorate underspent against its revised budget by £694k at year end. The position is due to a number of in year vacancies across the Directorate which have been held, two treasury management contracts which were terminated resulting in savings, an underspend against the external audit fee budget, additional training income generated and tighter controls on expenditure against supplies budgets. Some of these underspends relate to the early delivery of the 2014-15 savings.

Alongside these underspends there were also underspends on projects funded from the Invest to Save reserve and external grants. Overall, Cabinet is asked to approve the carry forward of £1.4m of budgets into 2014/15. The largest of the carry forwards relate to the Employment and Skills service (£0.4m) and pressures from welfare reform (£0.2m). Full details are shown in Appendix B.

For 2013/14, the directorate had a total savings target of £2.7m and there was a shortfall in delivery of £150k in respect of the Facilities Management restructure. The shortfall was managed in year by reduced expenditure against other budgets.

## 2.10 Central Expenses

<b>Directorate Summary</b>	<b>2012/13 Outturn £'000</b>	<b>2013/14 Budget £'000</b>	<b>2013/14 Outturn £'000</b>
Net Expenditure	1,021	<b>7,227</b>	<b>4,382</b>
Over/(under)spend			<b>(2,845)</b>
Budget surplus (Assembly agreed MTFS)	-	<b>5,234</b>	<b>(5,234)</b>
Total Over/(under)spend		<b>12,461</b>	<b>(8,079)</b>

Management of cash balances has resulted in a lower than budgeted interest cost of £1.4m. The Council also received a windfall from the Directorate for Education of £1.4m. This relates to the Academy top-slice applied to the Council's Revenue Support Grant in 2012/13. Due to changes in how Academies are funded, previously top-sliced sums were returned to local authorities nationally. The planned surplus of £5.2m was agreed as part of the Medium Term Financial Strategy (MTFS) at Assembly at its meeting in February 2013.

Cabinet is asked to approve £0.8m of the underspend being carried forward into 2014/15 to contribute to the costs of the Oracle R12 project and the Windows XP replacement project. Detail is given in Appendix B.

## 2.11 In Year Savings Targets

The delivery of the 2013/14 budget was dependent on meeting a savings target of £16.6m. Directorate outturns are summarised in the table below.

<b>Directorate Summary of Savings Targets</b>	<b>Target £'000</b>	<b>Outturn £'000</b>	<b>Shortfall £'000</b>
Adult and Community Services	4,234	4,285	39
Children's Services	2,708	2,363	345
Housing and Environment	1,665	1,621	44
Chief Executive	2,733	2,583	150
Central Expenses	5,199	5,199	-
<b>Total</b>	<b>16,629</b>	<b>16,051</b>	<b>578</b>

Any shortfalls in savings targets have been mitigated by underspends in other areas in order to achieve the outturn positions shown in paragraphs 2.3 to 2.10.

## 2.12 Capital Programme

The capital programme had a revised budget of £138.2m for 2013/14. Against this there was total expenditure for the year of £119.4m, giving an overall underspend of £18.8m. An overall summary by Directorate is shown in the table below:

<b>Directorate</b>	<b>Budget 2013/14 £'000</b>	<b>Outturn 2013/14 £'000</b>	<b>Variance 2013/14 £'000</b>
Adult & Community Services	7,704	6,580	(1,124)
Children's Services	34,740	29,042	(5,698)
Housing & Environment	4,816	4,306	(509)
Chief Executive	10,316	8,343	(1,973)
Housing Revenue Account	80,587	71,087	(9,500)
<b>Total</b>	<b>138,162</b>	<b>119,358</b>	<b>(18,804)</b>

A summary of the main variances by Directorate is given below. Further detail is contained in the following appendices:

- **Appendix D** shows detailed scheme budgets, spend and roll-forward amount for 2013/14. Where a negative figure is shown, more of the 2013/14 budget was spent than anticipated and this will accordingly be deducted from the 2014/15 budget. For the purposes of roll forwards, the HRA has been treated as one budget and roll forwards are shown in aggregate rather than on a scheme by scheme basis
- **Appendix E** gives a comprehensive explanation of all individual scheme variances above £100k;
- **Appendix F** contains details of the revised capital programme budget for 2014/15, (including budget roll-forwards from 2013/14 and any new re-profiles / changes in funding) and
- **Appendix G** details the updated HRA five year capital programme

### **Adult & Community Services (ACS)**

There was an overall net underspend across ACS schemes of £1.1m against a total budget for the year of £7.7m. This overall position is comprised of underspends on Barking Leisure Centre (£868k), the Community Capacity Grant (£491k), and the Mayesbrook Athletics Arena. These underspends are due to slippage, and budget roll-forwards are requested into 2014/15 to complete the projects. There were also overspends on the Barking Park Improvements (£111k), the HRA funded Disabled Adaptations (£228k), and Becontree Heath Leisure Centre, which were previously forecast and reported to Cabinet.

### **Children's Services (CHS)**

Children's Services had a total revised budget for 2013/14 of £34.7m, against which there was final spend for the year of £29.0m, meaning a net underspend of £5.7m. This underspend is derived from several smaller underspends across school expansion projects. Roll-forwards are requested for these budgets into 2014/15 for completion in time for the September 2014 school intake. There were also some overspends on schemes within this overall position, including on the schools VOIP Telephony Project (£0.6m), schools devolved formula capital (£1.5m), (both of which were funded by additional school contributions), and on the Fanshawe Adult College Refurbishment (£0.4m), to be funded by a reallocation of CHS capital budgets.

### **Housing & Environment (Non HRA)**

Housing & Environment had a revised budget for 2013/14 of £4.8m, and spent a total of £4.3m. The overall underspend of £0.5m is due to small slippages across most schemes; there were no significant (over £100k) underspends on any particular schemes. A roll-forward of the unused budgets is requested in order that the scheme can be completed in 2014/15.

### **Chief Executive**

The revised 2013/14 budget for the Chief Executive directorate was £10.3m, with final spend of £8.3m (an overall underspend of £2.0m). This is a net position and is derived from a number of smaller underspends / slippage, as well as some scheme overspends. The most significant underspends were on the Oracle R12 project (£1.1m), the Barking Bath House (£0.2m), and the Creekmouth Arts & Heritage Trail (£0.1m), all of which are due to slippage and are requested for roll-forward for completion in 2014/15. The Oracle R12 go live date has now been scheduled for 2014/15 and the contractor payments have been re-profiled to reflect this, causing the above slippage of £1.1m. Overall, the delay in the go live date is still likely to



lead to an overspend of c.£0.3m. The project sponsor will be negotiating commercial terms with the contractor in order to reduce this overspend.

### **Housing Revenue Account (HRA)**

The HRA had a 2013/14 capital budget of £80.6m, and final spend for the year of £71.1m (an overall underspend of £9.5m). This variance is due to several underspends / slippage across schemes, including on estate renewal (£0.6m), new builds (£2.1m), investment in own stock (£2.0m), and street purchases and environmental improvements (£4.8m).

### **2014/15 Capital Budgets**

Cabinet agreed the original capital budget for 2014/15 at its meeting on 18 February 2014. Including roll forwards and other adjustments, the revised capital programme for 2014/15 stands at a total of £153.9m, including £53.1m for General Fund schemes and £100.8m for the HRA, as summarised in the table below. The individual schemes are also listed in Appendix F to this report.

<b>Directorate</b>	<b>2014/15 Budget £'000</b>
Adult & Community Services (ACS)	10,056
Children's Services (CHS)	30,098
Housing & Environment (H&E)	5,103
Chief Executive (CEO)	7,901
<b>Sub-total – General Fund</b>	<b>53,159</b>
Housing Revenue Account (HRA)	100,808
<b>Total (whole Council)</b>	<b>153,967</b>

This total budget is comprised of the £176m original 2014/15 budget, plus requested budget roll-forwards from 2013/14 of £8.7m and further re-profiles (for changes in funding and transfers to and from subsequent years) that reduced the total by £30.8m. Included in the Housing capital programme is a new build scheme at Abbey Road and it is recommended that this is switched from an HRA project to the general fund and funded from a newly available source to Council from the European Investment Bank (EIB). This will support the wider EIB funded regeneration application for the Gascoigne estate.

A summarised HRA programme for the next five years is also shown in Appendix G.

## **2.13 Financial Control**

At the end of 2013/14 all key reconciliations have been prepared and reviewed and no major reconciling items unexplained.

## **3. Options Appraisal**

- 3.1 The report provides a summary of the financial position at the relevant year end and as such no other option is applicable for appraisal or review.

#### **4. Consultation**

- 4.1 This report has been circulated to appropriate Corporate Directors for review and comment on the elements relating to their Directorates. Individual Directorate elements have been subjected to scrutiny and discussion at their respective Directorate management team meetings.

#### **5. Financial Implications**

- 5.1 This report details the financial position of the Council.

#### **6. Legal Issues**

- 6.1 There are no legal implications.

#### **Public Background Papers Used in the Preparation of the Report**

- Budget Framework 2013/14 – Assembly 25 February 2013

#### **List of Appendices**

- A - General Fund Outturn by Directorate
- B - Revenue budget roll forward requests
- C - Housing Revenue Account Outturn
- D - Capital Outturn and budget roll forward requests
- E - Capital variances by scheme
- F – Capital Budget 2014/15
- G – HRA 5 year Capital Programme

**GENERAL FUND REVENUE MONITORING STATEMENT  
FINAL OUTTURN 2013/14**

Directorate	Outturn 2012/13	Original Budget	Working Budget	Final Outturn	Variance
	£'000	£'000	£'000	£'000	£'000
<b><u>Adult &amp; Community Services</u></b>					
Adult Care & Commissioning	43,122	45,626	43,841	42,789	(1,052)
Mental Health	3,583	3,085	3,426	3,803	377
Community Safety & Neighbourhood Services	3,665	2,779	3,315	2,564	(751)
Culture & Sport	9,112	5,738	6,935	6,822	(113)
Public Health	-	-	(785)	(786)	(1)
Management & Other Services	1,219	1	(534)	(1)	533
	<b>60,701</b>	<b>57,229</b>	<b>56,198</b>	<b>55,191</b>	<b>(1,007)</b>
<b><u>Children's Services</u></b>					
Education	4,645	1,781	3,946	3,912	(34)
Targeted Support	11,958	7,988	9,697	8,656	(1,041)
Complex Needs and Social Care	35,312	29,151	32,999	37,696	4,697
Commissioning and Safeguarding	4,531	3,558	4,254	3,614	(640)
Other Management Costs	13,002	25,449	14,120	11,138	(2,982)
	<b>69,448</b>	<b>67,927</b>	<b>65,016</b>	<b>65,016</b>	<b>-</b>
<b><u>Children's Services - DSG</u></b>					
Schools	195,018	171,315	171,315	169,101	(2,214)
Early Years	4,621	16,285	15,890	13,226	(2,664)
High Needs	12,489	24,407	24,408	22,920	(1,488)
Non Delegated	2,508	2,850	2,850	2,715	(135)
Growth Fund	688	3,070	3,070	2,489	(581)
School Contingencies	1,544	-	489	590	101
DSG/Funding	(216,868)	(217,927)	(218,022)	(211,041)	6,981
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>Housing &amp; Environment</u></b>					
Environment & Enforcement	21,858	20,378	22,292	22,425	133
Housing General Fund	2,182	2,215	3,197	3,161	(36)
	<b>24,040</b>	<b>22,593</b>	<b>25,489</b>	<b>25,586</b>	<b>97</b>
<b><u>Chief Executive Directorate</u></b>					
Corporate Management	2,956	4,588	4,270	4,004	(266)
Finance	(861)	-	(2,118)	(2,186)	(68)
Regeneration & Economic Development	3,853	3,145	2,999	2,993	(6)
Customer Services, Contracts & Improvement	12,046	11,488	12,858	13,097	239
Asset Management	1,146	728	991	875	(116)
Chief Executive Unit	(225)	(597)	(107)	(144)	(37)
Strategy & Communications	(154)	-	(112)	(305)	(193)
Legal & Democratic Services	305	410	329	212	(117)
Human Resources	(7)	-	59	(71)	(130)
	<b>19,059</b>	<b>19,762</b>	<b>19,169</b>	<b>18,475</b>	<b>(694)</b>
<b><u>Other</u></b>					
Central Expenses	(7,921)	(4,300)	(1,364)	(5,013)	(3,649)
Contingency	-	5,281	4,405	-	(4,405)
Levies	8,942	9,620	9,420	9,395	(25)
	<b>1,021</b>	<b>10,601</b>	<b>12,461</b>	<b>4,382</b>	<b>(8,079)</b>
<b>TOTAL</b>	<b>174,269</b>	<b>178,112</b>	<b>178,333</b>	<b>168,650</b>	<b>(9,683)</b>

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## Adult and Community Services

Service Area	Comments	Amount £
Public Health	Combined underspends in Healthy Child, Healthy Adult and Sexual Health budgets	785,000
<b>Total</b>		<b>785,000</b>

## Children's Services

Service Area	Comments	Amount £
Education - Assets	The balance of the funding of the PFI scheme between the PFI grants payments and the contractual payments towards the scheme has resulted in a surplus. The PFI reserves is to be used to manage the lifecycle funds arrangements over the life of the PFI scheme.	716,995
Education - Trewern	To fund replacement of bunk beds and other minor improvements at the Centre.	10,000
Education - Community music service	Various software development costs, including designing & build a replacement webbase database, purchase of instruments and funding temporary staff.	104,000
Education - 14-19 Learning	This is project funding for the Government's Youth Contract, which runs until August 2015 and is currently benefitting young people not in Education, Employment or Training.	31,000
Complex Needs and Social Care	This relates to unspent project funding for a social worker to work with Black African children and families on the safeguarding and family support project. Project will now commence in 2014/15	50,000
Complex Needs and Social Care	This relates to unspent project funding for a social worker within the Access to Resource Team to work with the adoption team. Project will now commence in 2014/15	50,000
Commissioning and Safeguarding	This underspend is to cover a number of developments including a case management system, e-Common Assessment Framework and Multi-Agency Safeguarding Hub	75,000
<b>Total</b>		<b>1,036,995</b>

## Housing and Environment

Service Area	Comments	Amount £
Environment and Enforcement	This is an underspend on DEFRA funding for the Council's responsibilities under the Flood and Water Management Act 2010 and Flood Risk Regulations 2009. The monies will be committed to the Highways Asset Management Plan and the Flood Risk Management Plan	70,000
<b>Total</b>		<b>70,000</b>

## Chief Executive's

Service Area	Comments	Amount £
Corporate Finance	Delays to the "go live" date of Oracle R12 have meant that planned expenditure has been delayed. This will contribute towards the project budget required in 2014/15 to complete the project.	156,000
Internal Audit	Underspend required to fund a tenancy investigation officer in 2014/15	26,800
Strategy and Communications	Funding from the Invest to Save reserve of £50k was allocated to promote the marketing of Adoption and Fostering. Due to late recruitment the monies have not been spent. Project will commence in 2014/15.	50,000
Regeneration - Employment and Skills	Carry forward part of underspend on the Employment & Skills service. This will allow the service to operate in future	440,000
Finance - Asset Management	The carry forward is required to cover the cost of the Carbon Reduction Commitment in 2014/15	150,000
Finance - Asset Management	The carry forward is to cover one quarter rent, service charge and associated costs for Crown House prior to termination of the contract in July 2014. Crown House budgets have already been offered up as a saving, so will cause a pressure in 2014/15 without the rollforward.	40,000
HR	To support learning and development plans as agreed through employee appraisal processes and other Corporately agreed Learning and Development training requirements	100,000
Customer Strategy and Transformation/ Client team	Welfare Reform Grant: To pay Elevate based on their request for more resources in 2014/15 for Welfare Reform new burdens. This sum is ring fenced and only payable on supply of timesheet evidence that the additional Benefits Officers have been employed.	226,400
Customer Strategy and Transformation/ Client team	Carry forward is to cover unfinished work on the Woodlands improvement project.	57,800
Customer Strategy and Transformation/ Client team	Invest to Save project, Voice Over Internet Protocol: To pay the remaining costs in completion of the project.	11,100
Customer Strategy and Transformation/ Client team	Google pilot: To pay the remaining costs in completion of the project. There are 48 officers still using Gmail as their default email program pending the options appraisal and recommendations regarding the future direction for the whole organisation. The remaining sum is to be used for the ongoing licence costs and the third-party and Elevate support for the pilot.	18,300
Customer Strategy and Transformation/ Client team	Mobility: To help offset an expected Concessionary Fares pressure of £181k due to an imposed increase in contribution to the scheme.	88,500
Corporate Management	Woodlands Development Project has not yet reached completion. Work delayed over the winter.	40,000
Corporate Management	Delays to Woodward Library Restoration.	23,700
<b>Total</b>		<b>1,428,600</b>

**Central Expenses**

<b>Service Area</b>	<b>Comments</b>	<b>Amount £</b>
Central expenses	Additional costs will be incurred due to delays with the implementation of the Oracle R12 upgrade project. Increased slippage is to contractor's payment schedules being re-profiled in line with the revised go live date in 2014/15	460,000
Central expenses	Windows XP replacement - delay in implementation of the project	350,000
	<b>Total</b>	<b>810,000</b>

<b>TOTAL</b>	<b>4,130,595</b>
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## Housing Revenue Account 2013/14

Previous Years Actual Spend 2012/13 £'000	Service Area	Latest Current Budget 2013/14 £'000	Outturn 2013/14 £'000	Variance from Budget 2013/14 £'000
(83901)	A. Rents	(86627)	(87100)	(472)
(2489)	B. Non Dwelling Rent	(2503)	(2366)	137
(17379)	C. Other Income	(17644)	(18100)	(456)
(2700)	Capitalisation of Repairs	(1000)	(1000)	( )
22960	Repairs and Maintenance	20000	20507	507
34959	F. Supervision and Management	39229	40399	1170
444	G. Rent Rates and Other	700	596	(104)
37691	H. Revenue Contribution to Capital & Depreciation	34453	33258	(1195)
632	I. Bad Debt Provision	3159	1112	(2047)
9294	J. Interest Charges	9759	9294	(465)
811	K. Corporate & Democratic Core	811	811	( )
(642)	L. Interest Received	(336)	(686)	(350)
135	N. Rent Rebate Subsidy Limitation			
	O. Pension Contribution		3000	3000
<b>(187)</b>	<b>Net Increase in balances</b>		<b>(275)</b>	<b>(275)</b>

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## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
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**Adult & Community Services**

<b>Adult Social Care</b>					
2913	80 Gascoigne Road Care Home	197,809	194,137	(3,672)	3,672
2888	Direct Pymt Adaptations	400,000	414,667	14,667	(14,667)
100	Disabled Adaptations (HRA)	582,902	811,017	228,115	(228,115)
106	Private Sector Households (Disabled Facilities Grant -	574,717	587,761	13,044	(13,044)
2976	Community Capacity Grant	490,995	0	(490,995)	490,995
<b>Culture &amp; Sport</b>					
1654	Ripple Hall (St Georges/Vol Group Relocation)	1,215	1,215	0	0
191	Eastbury House	3,198	0	(3,198)	0
2233	Valence Site Redevelopment	18,880	12,239	(6,641)	0
2266	Barking Park Restoration & Improvement	100,247	211,301	111,054	(111,054)
2603	Becontree Heath Leisure Centre	159,170	227,685	68,515	(68,515)
2855	Mayesbrook Park Athletics Arena	251,465	64,953	(186,512)	186,512
2870	Barking Leisure Centre 12-14	4,922,902	4,054,982	(867,920)	867,920
<b>Total For Adult &amp; Community Services</b>		<b>7,703,500</b>	<b>6,579,957</b>	<b>(1,123,543)</b>	<b>1,113,704</b>

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
<b>Children's Services</b>					
<b>Primary Schools</b>					
2555	Eastbury	32,477	29,094	(3,383)	0
2736	Roding Primary School - Cannington Road Annex	137,093	154	(136,939)	136,939
2745	George Carey CE Primary School (formerly Barking R	273,085	277,434	4,349	(4,349)
2759	Beam Primary Expansion	81,668	438	(81,231)	81,231
2799	St Joseph's Primary - expansion	82,503	61,902	(20,601)	20,601
2800	St Peter's Primary - expansion	33,869	0	(33,869)	33,869
2776	Thames View Infants - London TG Agreement	39,937	800	(39,137)	0
2787	Cambell Junior - Expansion & Refurb	17,626	0	(17,626)	17,626
2786	Thames View Juniors - Expansion & Refurb	49,185	105,180	55,995	(55,995)
2784	Manor Longbridge (Former UEL Site)	0	(320,416)	(320,416)	320,416
2789	Westbury - New Primary School	0	17,734	17,734	(17,734)
2790	St Georges - New Primary School	25,385	0	(25,385)	25,385
2860	Monteagle Primary (Quadrangle Infill)	95,696	15,147	(80,549)	80,549
2861	Eastbury Primary (Expansion)	144	144	(0)	0
2862	Gascoigne Primary (Expansion)	988,963	944,207	(44,756)	44,756
2863	Parsloes Primary (Expansion)	49,090	14,118	(34,972)	34,972
2864	Godwin Primary (Expansion)	1,674,018	1,708,617	34,599	(34,599)
2865	William Bellamy Infants/Juniors (Expansion)	750,000	376,011	(373,989)	373,989
2867	Southwood Primary (Expansion)	13,163	12,103	(1,060)	1,060
2900	Becontree Primary Expansion	41,890	17,543	(24,347)	24,347
2924	St Josephs Primary Extn	352,092	257,107	(94,985)	94,985
2918	Roding Cannington 2013-15	1,826,151	1,787,510	(38,642)	38,642
2919	Richard Alibon Expansion	985,000	733,231	(251,769)	251,769
2920	Warren/Furze Expansion	1,500,000	1,246,799	(253,201)	253,201
2921	Manor Infant Jnr Expansion	1,000,000	623,162	(376,838)	376,838
2922	Valence Halbutt Expansion	1,609,122	1,416,506	(192,616)	192,616
2923	Rush Green Expansion	150,000	132,352	(17,648)	17,648
2956	Marsh Green Primary 13-15	30,000	0	(30,000)	30,000
2957	John Perry School Expansion 13-15	785,945	579,680	(206,265)	206,265
2960	Sydney Russell Fanshawe Primary Expansion 13-15	300,000	85,868	(214,132)	214,132
2955	Barking Riverside City Farm	5,141,383	5,256,837	115,454	(115,454)
2979	Gascoigne Primary Abbey Road Depot		1,602	1,602	(1,602)
2998	Marks Gate Junior		3,250	3,250	(3,250)
<b>Secondary Schools</b>					
2818	Sydney Russell - Schools For The Future	224,295	108,031	(116,264)	0
2825	Dagenham Park School	0	(11,793)	(11,793)	0
2932	Trinity 6th Form Provison	0	(152,690)	(152,690)	152,690
2977	Barking Riverside Secondary Free School	300,000	157,102	(142,898)	142,898
2952	Barking Abbey Expansion 13-15	50,000	14,224	(35,776)	0
2953	All Saints Expansion 13-15	3,603,308	2,664,740	(938,568)	938,568
2954	Jo Richardson Expansion 13-15	350,000	54,427	(295,573)	295,573
2959	Robert Clack Expansion 13-15	50,000	19,341	(30,659)	30,659
<b>Other Schemes</b>					
2972	Implementation of early education for 2 year olds	750,000	84,496	(665,504)	665,504
2793	SMF - School Modernisation Fund	412,067	512,561	100,494	(100,494)
2751	School's Kitchen Extension/Refurbishment 10/11	11,556	730	(10,826)	10,826
2724	Basic Needs Projects ( formerly Additional School Plac	231,226	225,611	(5,615)	5,615
2581	Schools Legionella Works	0	0	0	0
2808	Schools L8 Water Quality Remedial Works 2010/11	0	0	0	0
2809	Schools Reboiler & Repipe Fund	0	2,708	2,708	(2,708)
2826	512a Heathway - Conversion to a Family Resource	185,081	115,133	(69,948)	69,948
2878	512a Heathway (phase 2)- Conversion to a Family Res	7,222	0	(7,222)	7,222
2859	Robert Clack Expansion 11-13	0	(88)	(88)	88
9999	Devolved Capital Formula	1,638,865	3,089,281	1,450,416	(1,450,416)
2906	School Expansion SEN Projects	862,722	534,266	(328,456)	328,456
2909	School Expansion Minor Projects	473,144	49,919	(423,225)	423,225
2993	Schools VOIP Telephony project		607,658	607,658	(607,658)
2974	Robert Clack Artificial Football Pitch	668,435	385,106	(283,329)	283,329
2975	Barking Abbey Artificial Football Pitch	629,797	0	(629,797)	629,797
2929	SMF 2012/13	2,379,950	2,141,616	(238,334)	238,334

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
2978	SMF - School Modernisation Fund 13/14	1,000,000	216,093	(783,907)	783,907
3010	SMF 2014/15				
2723	Advanced Skills Centre	580,451	183,422	(397,029)	170,000
2958	Fanshawe Adult College Refurb 13-15	2,250,000	2,655,947	405,947	(405,947)
<b>Children Centres</b>					
2310	William Bellamy Childrens Centre	6,458	0	(6,458)	6,458
2217	John Perry Childrens	9,619	0	(9,619)	9,619
<b>Total For Children's Services</b>		<b>34,739,681</b>	<b>29,041,951</b>	<b>(5,697,730)</b>	<b>5,264,348</b>

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
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**Housing and Environment**

<b>Environmental Services</b>					
2764	Street Light Replacing	210,869	210,400	(469)	469
2873	Environmental Improvements and Enhancements	119,456	50,791	(68,665)	68,665
2964	Road Safety Improvement 2013-14 (TfL)	98,400	59,925	(38,475)	38,475
2887	Frizlands Wkshp Major Wks	0	2,000	2,000	(2,000)
2886	Parking Strategy Imp	157,386	66,141	(91,245)	91,245
2930	Highways Improvement Programme	3,555,094	3,512,923	(42,171)	42,171
2981	Parkmap scheme (Traffic Mangement Orders)	170,000	112,874	(57,126)	57,126
2982	Controlled Parking Zones (CPZ's)	170,000	84,845	(85,155)	85,155
2128	Highways - Principal Roads		(401)	(401)	
<b>PGSS</b>					0
2421	Staff Costs 12/14	38,216	38,216	0	0
2567	Abbey Green Park Development	8,913	13,536	4,623	(4,623)
2817	Mayesbrook Park Improvements (Phase 1)	67,459	50,614	(16,845)	16,845
2911	Quaker Burial Ground	60,000	11,688	(48,312)	48,312
2912	Barking Park Tennis Project	40,531	13,134	(27,397)	27,397
2948	Abbey Green- Churchyard Wall	78,234	79,530	1,296	(1,296)
2925	Adizone Project 12-13	40,949	0	(40,949)	40,949
					0
<b>Total For Housing &amp; Environment</b>		<b>4,815,507</b>	<b>4,306,217</b>	<b>(509,290)</b>	<b>508,890</b>

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
<b>Chief Executive (CEO)</b>					
<b>Asset Strategy</b>					
2741	L8 Control of Legionella Remedial Works	60,000	39,819	(20,181)	20,181
2578	Asbestos (Public Buildings)	10,000	9,084	(916)	916
2771	Automatic Meter Reading Equipment	41,494	36,542	(4,952)	4,952
2587	Energy Efficiency Programme	86,173	125,652	39,479	(39,479)
2542	Backlog Capital Improvements	600,000	479,408	(120,592)	120,592
2565	Implement Corporate Accommodation Strategy	538,542	695,868	157,326	(157,326)
<b>ICT</b>					
2623	Microsoft Enterprise Agreement	88,794	0	(88,794)	88,794
2738	Modernisation & Improvement Capital Fund	1,529,055	1,372,336	(156,719)	156,719
2877	Oracle R12 Joint Services	2,778,484	1,672,122	(1,106,362)	1,106,362
<b>Regeneration</b>					
2458	New Dagenham Library & One Stop Shop	73,666	0	(73,666)	73,666
2596	Legi Business Centres	79,978	86,920	6,942	(6,942)
2969	Barking Bathouse (formerly Economic Development Growth Fund)	225,000	226	(224,775)	224,775
2775	BTC Public Realm - Tsq & Abbey	24,771	20,573	(4,198)	4,198
2625	Thames View Regen Initiative	21,499	14,817	(6,682)	6,682
2819	London Road/North Street Site Acquisitions	77,359	26,540	(50,819)	50,819
2821	Shopping Parade Enhancements	365,341	291,178	(74,163)	74,163
2854	Improvements to the rear of The Mall, Dagenham Hea	170,009	159,353	(10,656)	10,656
2901	Creekmouth Arts & Heritage Trail	165,000	56,350	(108,650)	108,650
2902	Short Blue Place (New Market Square Barkin - Phase	304,469	241,366	(63,103)	63,103
2926	Outer London Fund Round 2	119,834	91,463	(28,371)	28,371
2927	Chequers/Abbey Road Public Realm improvements	391,677	375,464	(16,213)	16,213
2928	Captain Cook Site Acquisition and Public Realm Work	50,000	15,188	(34,812)	34,812
2841	Biking Borough Initiative (TFL)	141,200	152,558	11,358	(11,358)
2891	Merry Fiddlers Jnct Imp Year 2 (TFL)	384,000	366,448	(17,552)	17,552
2892	Cycling Greenways Year 2 (TFL)	96,000	95,923	(78)	78
2893	Thames Rd Corr Imp	315,000	403,745	88,745	(88,745)
2895	Chadwell Heath Station Impv (TFL)	288,000	295,347	7,347	(7,347)
2898	Local Transport Plans (TFL)	96,000	129,499	33,499	(33,499)
2899	River Roding Cycle Link / Goresbrook Park Cycle Link	192,000	187,479	(4,521)	4,521
2962	Principal Road Resurfacing 2013-14 TfL	530,137	513,199	(16,938)	16,938
2963	Mayesbrook Neighbourhood Improvements (DIY Stree	288,000	360,748	72,748	(72,748)
2965	Safer & Smarter Travel Plans 2013-14 (TfL)	111,360	0	(111,360)	
2914	Barking Job Shop Relocation	73,003	27,499	(45,504)	45,504
<b>Total For CEO</b>		<b>10,315,845</b>	<b>8,342,713</b>	<b>(1,973,132)</b>	<b>1,861,772</b>
<b>Grand Total General Fund</b>		<b>57,574,533</b>	<b>48,270,837</b>	<b>(9,303,696)</b>	<b>8,748,714</b>

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
<b>HRA</b>					
<b>Estate Renewal</b>					
2820	Boroughwide Estate Renewal - Gascoigne Decants	867,859	743,750	(124,109)	0
2828	Boroughwide Estate Renewal - Leys Decants	141,072	171,247	30,175	0
2829	Boroughwide Estate Renewal - Goresbrook Village De	87,000	87,758	758	0
2856	Boroughwide Est Renewal - Leaseholders Buybacks (	6,690,000	6,357,389	(332,611)	0
2857	Boroughwide Est Renewal - Resources/Masterplannin	1,198,160	1,244,961	46,801	0
2858	Boroughwide Est Renewal - Demolition	4,394,800	4,179,405	(215,395)	0
2915	Boroughwide Estate Renewal - Althorne Way	111,000	89,087	(21,913)	0
<b>New Builds</b>					
2823	New Council Housing Phase 3	1,000,000	739,525	(260,475)	0
2916	Lawns & Wood Lane Dvlpmnt	6,100,000	5,455,609	(644,391)	0
2917	Abbey Road CIQ	13,493,250	14,131,609	638,359	0
2931	Leys New Build Dev (HRA)	1,354,788	972,224	(382,564)	0
2961	Goresbrook Village Housing Development 13-15	3,625,042	3,427,397	(197,645)	0
2970	Marks Gate Open Gateway Regen Scheme	2,600,000	2,316,246	(283,754)	0
2986	Gascoigne Estate 1				
2987	Stansgate New Build	225,000	3,120	(221,880)	0
2988	Margaret Bondfield New Build	100,000	0	(100,000)	0
2989	Ilchester Road New Build	100,000	0	(100,000)	0
2990	Abbey Road Phase II New Build	500,000	0	(500,000)	0
<b>Investment in own stock</b>					
2640	MAJOR WORKS (R&M) PROJ.	1,000,000	1,000,000	(0)	0
2645	Planning and Contingencies	523,180	1,006,684	483,504	0
2725	Extensions and deconve	12,917	13,087	170	0
2726	External Enveloping Work	251,244	1,230	(250,014)	0
2728	Electrical Switchgear Project	97,685	25,136	(72,549)	0
2730	Sheltered Alarms Upgrade	0	(137,874)	(137,874)	0
2731	Colne & Mersea Blocks	187,500	22,128	(165,372)	0
2734	SAMS formerly remote concierge	0	600	600	0
2772	King William St Qtr	97,879	97,878	(1)	0
2773	New Build phase 2 & 3	225,365	267,966	42,601	0
2822	Communal Lighting and Electrical Switchgear	87,930	8,624	(79,306)	0
2824	Oldmead & Bartlett Remedial Works	5,000	(29,477)	(34,477)	0
2844	Door Entry Project 11/12	271,944	285,442	13,498	0
2845	External Enveloping & Fire proofing project (including	858,614	697,329	(161,285)	0
2847	Central Heating Installation inc. Communal Boiler Rep	24,928	26,128	1,200	0
2848	Kitchen & Bathroom Replacement Project	64,000	96,113	32,113	0
2849	High Rise Surveys	392,000	299,921	(92,079)	0
2880	Central Heating Installation Phase 2 (Enhanced)	14,239	44,365	30,126	0
2881	Kitchen , Bathroom, Central Heating and Re-wiring (E	73,839	42,361	(31,478)	0
2882	Electrical Rewiring (Enhanced)	12,021	5,351	(6,670)	0
2933	Voids 12-14	3,000,000	3,000,000	(0)	0
2934	Roof Replacement Project	1,125,100	1,119,207	(5,893)	0
2935	Internal Works Multiple Elmnts	6,500,000	7,938,058	1,438,058	0
2936	Rewiring (incl Smoke Alarms)	1,083,100	1,077,314	(5,786)	0
2937	CCTV/SAMS Phase 2	10,000	7,776	(2,224)	0
2938	Fire Safety Works	232,769	111,114	(121,655)	0
2940	Door Entry Project 12/13 Phase II	1,101,948	822,001	(279,947)	0
2941	Renewables (PVs) & CESP's additional External Envel	1,223,814	992,898	(230,916)	0
2943	Asbestos Removal (Communal Areas only)	150,000	420,311	270,311	0
2949	External Enveloping incl. Walkways Phase II	1,422,863	1,593,727	170,864	0
2950	Central Heating Installation Inc. Communal Boiler Rep	1,489,936	427,915	(1,062,021)	0
2951	Electrical Switchgear inc. Communal & Emergency Lid	483,158	356,019	(127,139)	0
2983	Decent Homes Backlog Programme	6,000,000	4,506,472	(1,493,528)	0
2984	Becontree Heath Enveloping Project	100,000	26,240	(73,760)	0
2985	West Gascoigne Upgrading	50,000	0	(50,000)	0
<b>Capitalised Improvement Works</b>					
2811	Capitalised Improvement Works	360,000	127,709	(232,291)	0
2813	Estate Improvement Project	450,000	183,701	(266,299)	0
2850	Capitalised Improvement Works (Estates)	158,000	65,034	(92,966)	0
2852	Adaptations - Housing	120,220	111,433	(8,788)	0
2853	Estate Improvements	371,000	374,774	3,774	0
2939	Riverside House Refurb	2,300,000	2,336,104	36,104	0
2942	Travellers Site Refurbishment	237,000	275,395	38,395	0
2944	R & M Set up Costs	3,129,468	(291,886)	(3,421,354)	0
2945	Street Properties Acquisition	2,000,000	1,320,392	(679,608)	0

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
2946	Older Persons Housing Strategy Phase 1	400,000	41,056	(358,944)	0
2973	Infill Sites 2013-15 (Margaret Bondfield, Stangate, Ear	0	143,190	143,190	0
2971	Minden Gardens	300,000	308,489	8,489	0
<b>Grand Total HRA</b>		<b>80,586,633</b>	<b>71,086,760</b>	<b>(9,499,873)</b>	<b>0</b>

**TOTAL CAPITAL PROGRAMME**

<b>138,161,166</b>	<b>119,357,597</b>	<b>(18,803,568)</b>	<b>8,748,714</b>
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## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
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**Adult & Community Services**

<b>Adult Social Care</b>					
2913	80 Gascoigne Road Care Home	197,809	194,137	(3,672)	3,672
2888	Direct Pymt Adaptations	400,000	414,667	14,667	(14,667)
100	Disabled Adaptations (HRA)	582,902	811,017	228,115	(228,115)
106	Private Sector Households (Disabled Facilities Grant -	574,717	587,761	13,044	(13,044)
2976	Community Capacity Grant	490,995	0	(490,995)	490,995
<b>Culture &amp; Sport</b>					
1654	Ripple Hall (St Georges/Vol Group Relocation)	1,215	1,215	0	0
191	Eastbury House	3,198	0	(3,198)	0
2233	Valence Site Redevelopment	18,880	12,239	(6,641)	0
2266	Barking Park Restoration & Improvement	100,247	211,301	111,054	(111,054)
2603	Becontree Heath Leisure Centre	159,170	227,685	68,515	(68,515)
2855	Mayesbrook Park Athletics Arena	251,465	64,953	(186,512)	186,512
2870	Barking Leisure Centre 12-14	4,922,902	4,054,982	(867,920)	867,920
<b>Total For Adult &amp; Community Services</b>		<b>7,703,500</b>	<b>6,579,957</b>	<b>(1,123,543)</b>	<b>1,113,704</b>



## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
<b>Children's Services</b>					
<b>Primary Schools</b>					
2555	Eastbury	32,477	29,094	(3,383)	0
2736	Roding Primary School - Cannington Road Annex	137,093	154	(136,939)	136,939
2745	George Carey CE Primary School (formerly Barking R	273,085	277,434	4,349	(4,349)
2759	Beam Primary Expansion	81,668	438	(81,231)	81,231
2799	St Joseph's Primary - expansion	82,503	61,902	(20,601)	20,601
2800	St Peter's Primary - expansion	33,869	0	(33,869)	33,869
2776	Thames View Infants - London TG Agreement	39,937	800	(39,137)	0
2787	Cambell Junior - Expansion & Refurb	17,626	0	(17,626)	17,626
2786	Thames View Juniors - Expansion & Refurb	49,185	105,180	55,995	(55,995)
2784	Manor Longbridge (Former UEL Site)	0	(320,416)	(320,416)	320,416
2789	Westbury - New Primary School	0	17,734	17,734	(17,734)
2790	St Georges - New Primary School	25,385	0	(25,385)	25,385
2860	Monteagle Primary (Quadrangle Infill)	95,696	15,147	(80,549)	80,549
2861	Eastbury Primary (Expansion)	144	144	(0)	0
2862	Gascoigne Primary (Expansion)	988,963	944,207	(44,756)	44,756
2863	Parsloes Primary (Expansion)	49,090	14,118	(34,972)	34,972
2864	Godwin Primary (Expansion)	1,674,018	1,708,617	34,599	(34,599)
2865	William Bellamy Infants/Juniors (Expansion)	750,000	376,011	(373,989)	373,989
2867	Southwood Primary (Expansion)	13,163	12,103	(1,060)	1,060
2900	Becontree Primary Expansion	41,890	17,543	(24,347)	24,347
2924	St Josephs Primary Extn	352,092	257,107	(94,985)	94,985
2918	Roding Cannington 2013-15	1,826,151	1,787,510	(38,642)	38,642
2919	Richard Alibon Expansion	985,000	733,231	(251,769)	251,769
2920	Warren/Furze Expansion	1,500,000	1,246,799	(253,201)	253,201
2921	Manor Infant Jnr Expansion	1,000,000	623,162	(376,838)	376,838
2922	Valence Halbutt Expansion	1,609,122	1,416,506	(192,616)	192,616
2923	Rush Green Expansion	150,000	132,352	(17,648)	17,648
2956	Marsh Green Primary 13-15	30,000	0	(30,000)	30,000
2957	John Perry School Expansion 13-15	785,945	579,680	(206,265)	206,265
2960	Sydney Russell Fanshawe Primary Expansion 13-15	300,000	85,868	(214,132)	214,132
2955	Barking Riverside City Farm	5,141,383	5,256,837	115,454	(115,454)
2979	Gascoigne Primary Abbey Road Depot		1,602	1,602	(1,602)
2998	Marks Gate Junior		3,250	3,250	(3,250)
<b>Secondary Schools</b>					
2818	Sydney Russell - Schools For The Future	224,295	108,031	(116,264)	0
2825	Dagenham Park School	0	(11,793)	(11,793)	0
2932	Trinity 6th Form Provison	0	(152,690)	(152,690)	152,690
2977	Barking Riverside Secondary Free School	300,000	157,102	(142,898)	142,898
2952	Barking Abbey Expansion 13-15	50,000	14,224	(35,776)	0
2953	All Saints Expansion 13-15	3,603,308	2,664,740	(938,568)	938,568
2954	Jo Richardson Expansion 13-15	350,000	54,427	(295,573)	295,573
2959	Robert Clack Expansion 13-15	50,000	19,341	(30,659)	30,659
<b>Other Schemes</b>					
2972	Implementation of early education for 2 year olds	750,000	84,496	(665,504)	665,504
2793	SMF - School Modernisation Fund	412,067	512,561	100,494	(100,494)
2751	School's Kitchen Extension/Refurbishment 10/11	11,556	730	(10,826)	10,826
2724	Basic Needs Projects ( formerly Additional School Plac	231,226	225,611	(5,615)	5,615
2581	Schools Legionella Works	0	0	0	0
2808	Schools L8 Water Quality Remedial Works 2010/11	0	0	0	0
2809	Schools Reboiler & Repipe Fund	0	2,708	2,708	(2,708)
2826	512a Heathway - Conversion to a Family Resource	185,081	115,133	(69,948)	69,948
2878	512a Heathway (phase 2)- Conversion to a Family Res	7,222	0	(7,222)	7,222
2859	Robert Clack Expansion 11-13	0	(88)	(88)	88
9999	Devolved Capital Formula	1,638,865	3,089,281	1,450,416	(1,450,416)
2906	School Expansion SEN Projects	862,722	534,266	(328,456)	328,456
2909	School Expansion Minor Projects	473,144	49,919	(423,225)	423,225
2993	Schools VOIP Telephony project		607,658	607,658	(607,658)
2974	Robert Clack Artificial Football Pitch	668,435	385,106	(283,329)	283,329
2975	Barking Abbey Artificial Football Pitch	629,797	0	(629,797)	629,797
2929	SMF 2012/13	2,379,950	2,141,616	(238,334)	238,334

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
2978	SMF - School Modernisation Fund 13/14	1,000,000	216,093	(783,907)	783,907
3010	SMF 2014/15				
2723	Advanced Skills Centre	580,451	183,422	(397,029)	170,000
2958	Fanshawe Adult College Refurb 13-15	2,250,000	2,655,947	405,947	(405,947)
<b>Children Centres</b>					
2310	William Bellamy Childrens Centre	6,458	0	(6,458)	6,458
2217	John Perry Childrens	9,619	0	(9,619)	9,619
<b>Total For Children's Services</b>		<b>34,739,681</b>	<b>29,041,951</b>	<b>(5,697,730)</b>	<b>5,264,348</b>

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
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**Housing and Environment**

<b>Environmental Services</b>					
2764	Street Light Replacing	210,869	210,400	(469)	469
2873	Environmental Improvements and Enhancements	119,456	50,791	(68,665)	68,665
2964	Road Safety Improvement 2013-14 (TfL)	98,400	59,925	(38,475)	38,475
2887	Frizlands Wkshp Major Wks	0	2,000	2,000	(2,000)
2886	Parking Strategy Imp	157,386	66,141	(91,245)	91,245
2930	Highways Improvement Programme	3,555,094	3,512,923	(42,171)	42,171
2981	Parkmap scheme (Traffic Mangement Orders)	170,000	112,874	(57,126)	57,126
2982	Controlled Parking Zones (CPZ's)	170,000	84,845	(85,155)	85,155
2128	Highways - Principal Roads		(401)	(401)	
<b>PGSS</b>					0
2421	Staff Costs 12/14	38,216	38,216	0	0
2567	Abbey Green Park Development	8,913	13,536	4,623	(4,623)
2817	Mayesbrook Park Improvements (Phase 1)	67,459	50,614	(16,845)	16,845
2911	Quaker Burial Ground	60,000	11,688	(48,312)	48,312
2912	Barking Park Tennis Project	40,531	13,134	(27,397)	27,397
2948	Abbey Green- Churchyard Wall	78,234	79,530	1,296	(1,296)
2925	Adizone Project 12-13	40,949	0	(40,949)	40,949
					0
<b>Total For Housing &amp; Environment</b>		<b>4,815,507</b>	<b>4,306,217</b>	<b>(509,290)</b>	<b>508,890</b>

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
<b>Chief Executive (CEO)</b>					
<b>Asset Strategy</b>					
2741	L8 Control of Legionella Remedial Works	60,000	39,819	(20,181)	20,181
2578	Asbestos (Public Buildings)	10,000	9,084	(916)	916
2771	Automatic Meter Reading Equipment	41,494	36,542	(4,952)	4,952
2587	Energy Efficiency Programme	86,173	125,652	39,479	(39,479)
2542	Backlog Capital Improvements	600,000	479,408	(120,592)	120,592
2565	Implement Corporate Accommodation Strategy	538,542	695,868	157,326	(157,326)
<b>ICT</b>					
2623	Microsoft Enterprise Agreement	88,794	0	(88,794)	88,794
2738	Modernisation & Improvement Capital Fund	1,529,055	1,372,336	(156,719)	156,719
2877	Oracle R12 Joint Services	2,778,484	1,672,122	(1,106,362)	1,106,362
<b>Regeneration</b>					
2458	New Dagenham Library & One Stop Shop	73,666	0	(73,666)	73,666
2596	Legi Business Centres	79,978	86,920	6,942	(6,942)
2969	Barking Bathouse (formerly Economic Development Growth Fund)	225,000	226	(224,775)	224,775
2775	BTC Public Realm - Tsq & Abbey	24,771	20,573	(4,198)	4,198
2625	Thames View Regen Initiative	21,499	14,817	(6,682)	6,682
2819	London Road/North Street Site Acquisitions	77,359	26,540	(50,819)	50,819
2821	Shopping Parade Enhancements	365,341	291,178	(74,163)	74,163
2854	Improvements to the rear of The Mall, Dagenham Hea	170,009	159,353	(10,656)	10,656
2901	Creekmouth Arts & Heritage Trail	165,000	56,350	(108,650)	108,650
2902	Short Blue Place (New Market Square Barkin - Phase	304,469	241,366	(63,103)	63,103
2926	Outer London Fund Round 2	119,834	91,463	(28,371)	28,371
2927	Chequers/Abbey Road Public Realm improvements	391,677	375,464	(16,213)	16,213
2928	Captain Cook Site Acquisition and Public Realm Work	50,000	15,188	(34,812)	34,812
2841	Biking Borough Initiative (TFL)	141,200	152,558	11,358	(11,358)
2891	Merry Fiddlers Jnct Imp Year 2 (TFL)	384,000	366,448	(17,552)	17,552
2892	Cycling Greenways Year 2 (TFL)	96,000	95,923	(78)	78
2893	Thames Rd Corr Imp	315,000	403,745	88,745	(88,745)
2895	Chadwell Heath Station Impv (TFL)	288,000	295,347	7,347	(7,347)
2898	Local Transport Plans (TFL)	96,000	129,499	33,499	(33,499)
2899	River Roding Cycle Link / Goresbrook Park Cycle Link	192,000	187,479	(4,521)	4,521
2962	Principal Road Resurfacing 2013-14 TfL	530,137	513,199	(16,938)	16,938
2963	Mayesbrook Neighbourhood Improvements (DIY Stree	288,000	360,748	72,748	(72,748)
2965	Safer & Smarter Travel Plans 2013-14 (TfL)	111,360	0	(111,360)	
2914	Barking Job Shop Relocation	73,003	27,499	(45,504)	45,504
<b>Total For CEO</b>		<b>10,315,845</b>	<b>8,342,713</b>	<b>(1,973,132)</b>	<b>1,861,772</b>
<b>Grand Total General Fund</b>		<b>57,574,533</b>	<b>48,270,837</b>	<b>(9,303,696)</b>	<b>8,748,714</b>

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
<b>HRA</b>					
<b>Estate Renewal</b>					
2820	Boroughwide Estate Renewal - Gascoigne Decants	867,859	743,750	(124,109)	0
2828	Boroughwide Estate Renewal - Leys Decants	141,072	171,247	30,175	0
2829	Boroughwide Estate Renewal - Goresbrook Village De	87,000	87,758	758	0
2856	Boroughwide Est Renewal - Leaseholders Buybacks (	6,690,000	6,357,389	(332,611)	0
2857	Boroughwide Est Renewal - Resources/Masterplannin	1,198,160	1,244,961	46,801	0
2858	Boroughwide Est Renewal - Demolition	4,394,800	4,179,405	(215,395)	0
2915	Boroughwide Estate Renewal - Althorne Way	111,000	89,087	(21,913)	0
<b>New Builds</b>					
2823	New Council Housing Phase 3	1,000,000	739,525	(260,475)	0
2916	Lawns & Wood Lane Dvlpmnt	6,100,000	5,455,609	(644,391)	0
2917	Abbey Road CIQ	13,493,250	14,131,609	638,359	0
2931	Leys New Build Dev (HRA)	1,354,788	972,224	(382,564)	0
2961	Goresbrook Village Housing Development 13-15	3,625,042	3,427,397	(197,645)	0
2970	Marks Gate Open Gateway Regen Scheme	2,600,000	2,316,246	(283,754)	0
2986	Gascoigne Estate 1				
2987	Stansgate New Build	225,000	3,120	(221,880)	0
2988	Margaret Bondfield New Build	100,000	0	(100,000)	0
2989	Ilchester Road New Build	100,000	0	(100,000)	0
2990	Abbey Road Phase II New Build	500,000	0	(500,000)	0
<b>Investment in own stock</b>					
2640	MAJOR WORKS (R&M) PROJ.	1,000,000	1,000,000	(0)	0
2645	Planning and Contingencies	523,180	1,006,684	483,504	0
2725	Extensions and deconve	12,917	13,087	170	0
2726	External Enveloping Work	251,244	1,230	(250,014)	0
2728	Electrical Switchgear Project	97,685	25,136	(72,549)	0
2730	Sheltered Alarms Upgrade	0	(137,874)	(137,874)	0
2731	Colne & Mersea Blocks	187,500	22,128	(165,372)	0
2734	SAMS formerly remote concierge	0	600	600	0
2772	King William St Qtr	97,879	97,878	(1)	0
2773	New Build phase 2 & 3	225,365	267,966	42,601	0
2822	Communal Lighting and Electrical Switchgear	87,930	8,624	(79,306)	0
2824	Oldmead & Bartlett Remedial Works	5,000	(29,477)	(34,477)	0
2844	Door Entry Project 11/12	271,944	285,442	13,498	0
2845	External Enveloping & Fire proofing project (including	858,614	697,329	(161,285)	0
2847	Central Heating Installation inc. Communal Boiler Rep	24,928	26,128	1,200	0
2848	Kitchen & Bathroom Replacement Project	64,000	96,113	32,113	0
2849	High Rise Surveys	392,000	299,921	(92,079)	0
2880	Central Heating Installation Phase 2 (Enhanced)	14,239	44,365	30,126	0
2881	Kitchen , Bathroom, Central Heating and Re-wiring (E	73,839	42,361	(31,478)	0
2882	Electrical Rewiring (Enhanced)	12,021	5,351	(6,670)	0
2933	Voids 12-14	3,000,000	3,000,000	(0)	0
2934	Roof Replacement Project	1,125,100	1,119,207	(5,893)	0
2935	Internal Works Multiple Elmnts	6,500,000	7,938,058	1,438,058	0
2936	Rewiring (incl Smoke Alarms)	1,083,100	1,077,314	(5,786)	0
2937	CCTV/SAMS Phase 2	10,000	7,776	(2,224)	0
2938	Fire Safety Works	232,769	111,114	(121,655)	0
2940	Door Entry Project 12/13 Phase II	1,101,948	822,001	(279,947)	0
2941	Renewables (PVs) & CESP's additional External Envel	1,223,814	992,898	(230,916)	0
2943	Asbestos Removal (Communal Areas only)	150,000	420,311	270,311	0
2949	External Enveloping incl. Walkways Phase II	1,422,863	1,593,727	170,864	0
2950	Central Heating Installation Inc. Communal Boiler Rep	1,489,936	427,915	(1,062,021)	0
2951	Electrical Switchgear inc. Communal & Emergency Lid	483,158	356,019	(127,139)	0
2983	Decent Homes Backlog Programme	6,000,000	4,506,472	(1,493,528)	0
2984	Becontree Heath Enveloping Project	100,000	26,240	(73,760)	0
2985	West Gascoigne Upgrading	50,000	0	(50,000)	0
<b>Capitalised Improvement Works</b>					
2811	Capitalised Improvement Works	360,000	127,709	(232,291)	0
2813	Estate Improvement Project	450,000	183,701	(266,299)	0
2850	Capitalised Improvement Works (Estates)	158,000	65,034	(92,966)	0
2852	Adaptations - Housing	120,220	111,433	(8,788)	0
2853	Estate Improvements	371,000	374,774	3,774	0
2939	Riverside House Refurb	2,300,000	2,336,104	36,104	0
2942	Travellers Site Refurbishment	237,000	275,395	38,395	0
2944	R & M Set up Costs	3,129,468	(291,886)	(3,421,354)	0
2945	Street Properties Acquisition	2,000,000	1,320,392	(679,608)	0

## 2013/2014 CAPITAL PROGRAMME - Revised Budget, Final Spend, Variance and Roll-Forward

Project No.	Project Name	Budget 13/14	Actual Expenditure as at 31st March 2014	(Underspend) / Overspend	Roll-forward
2946	Older Persons Housing Strategy Phase 1	400,000	41,056	(358,944)	0
2973	Infill Sites 2013-15 (Margaret Bondfield, Stangate, Ear	0	143,190	143,190	0
2971	Minden Gardens	300,000	308,489	8,489	0
<b>Grand Total HRA</b>		<b>80,586,633</b>	<b>71,086,760</b>	<b>(9,499,873)</b>	<b>0</b>

**TOTAL CAPITAL PROGRAMME**

<b>138,161,166</b>	<b>119,357,597</b>	<b>(18,803,568)</b>	<b>8,748,714</b>
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### Explanation of variances on capital schemes over £100k – 2013/14

#### Adult & Community Services

- Disabled Adaptations (£228k overspend) – due to high demand - a large number of applications were received
- Community Capacity Grant (£491k underspend) – the specification and tenders were agreed in late 2013/14 and the works commenced in April 2014; the budget is requested for roll forward to 2014/15 for completion.
- Barking Park Restoration & Improvements (£111k overspend) – this overspend is due to the extension of time claim that is finally being agreed with the contractor, Kier.
- Mayesbrook Park Athletics Arena (£187k underspend) – mainly slippage and requested for roll forward to 2014/15
- Barking Leisure Centre (£868k underspend) – work has been delayed on this project due to the archaeological digging at the Abbey ruins. The budget will be requested for roll forward to 2014/15; the contractor has emphasised that they will catch up with the agreed programme for completion.

#### Children's Services

- Roding Primary School - Cannington Road Annex (£137k underspend) – the contract is in defects period; the final payments from the budget will be rolled-forward to 2014/15
- Manor Longbridge (Former UEL Site) (£320k overspend) – this contract is also in the defects period; the final payments will be made in 2014/15
- William Bellamy Infants/Juniors Expansion (£374k underspend) – the contract is approximately 50% complete and will proceed into next financial year; the budget will be carried forward
- Richard Albion Expansion (£252k underspend) – this is a large expansion project; it is on programme and the budget is requested for roll forward
- Warren/Furze Expansion (£253k underspend) – the phase 1 project at Warren is complete and the building is in use; phase 2 at Furze is in development and will continue next financial year with the roll forward budget
- Manor Infant Junior Expansion (£377k underspend) – large expansion project that is on programme and the budget requested for roll forward
- Valence Halbutt Expansion (£193k underspend) – project complete and final costs being processed
- John Perry School Expansion 13-15 (£206k underspend) – contact is approx. 50% complete and will proceed into next financial year, requested budget roll forward

## Appendix E

- Sydney Russell Fanshawe Primary Expansion 2013-15 (£214k underspend) – final account and retention for 2014-15
- Barking Riverside City Farm (£115k overspend) – additional budget will be transferred from basic need funding to cover this
- Sydney Russell - Schools For The Future (£116k underspend) – this is part of a multi-million pound refurbishment project; the final costs and payments are to be processed
- Trinity 6th Form Provision – (£153k Underspend) – Sponsor has requested that this be rolled forward to 2014/15 as some retention and final account costs are anticipated.
- Barking Riverside Secondary Free School - (£143k underspend) budget and costs so far cover initial work to develop a £27m new school which is funded by DfE, full scope of project and spend to be developed in next few months
- All Saints Expansion 2013-15 – (£939k underspend) ongoing project in phases, phase 1 complete, phase 2 to complete next financial year, budget requested to roll forward
- Jo Richardson Expansion 2013-15 – (£296k underspend) project has just started, budget is for enabling works and not yet fully claimed, main building works to commence in next few months, on programme and on budget
- Implementation of early education for 2 year olds – (£665k underspend) consists of four different projects, one of which has started; the main project spend will be in 2014/15, and the budget is requested for roll forward accordingly
- SMF - School Modernisation – (£100k overspend) Budget has increased to support projects overspend
- Devolved Capital Formula – (£1.450m overspend) Devolved School Capital allocations cover this overspend
- School Expansion SEN Projects – (£328k underspend) consists of various smaller projects some of which were completed in September 2013; the remainder are to be completed for September 2014 – the budget is requested for roll forward
- School Expansion Minor Projects – (£423k underspend) consists of various smaller projects some of which were completed in September 2013; the remainder are to be completed by September 2014
- Schools VOIP Telephony project – (£607k overspend) an additional £607k budget allocation has been agreed by the schools forum; the project is now complete
- Robert Clack Artificial Football Pitch – (£283k underspend) project complete and on programme, final claim from budget roll forward 2014-15
- Barking Abbey Artificial Football Pitch (£630k underspend) – Planning delays but tenders are now returned and funding to be re-profiled to 2014/15



- Schools Modernisation Fund 2012/13 (£238k underspend) – various projects to be developed over three year plan, budget requested for roll forward
- School Modernisation Fund 2013/14 (£784k underspend) – various projects to be developed over three year plan, budget requested for roll forward
- Advanced Skills Centre (£397k underspend) – the contract is in the defects period; the final payments to contractor and fees are still to be processed, budget requested for roll forward to 2014/15
- Fanshawe Adult College Refurbishment 2013-15 (£406k overspend) – phase 1 of the adult college is now complete and in operation; the final costs are still being processed

### **Housing & Environment (non HRA)**

- There were no individual scheme variances greater than £100k across the Housing & Environment service (see below for variances on the HRA schemes)

### **Chief Executive**

#### **Asset Strategy**

- Backlog Capital improvements (£121k underspend) – There have been delays in carrying out works that are pending decisions linked with the Corporate Accommodation Strategy project
- Corporate Accommodation Strategy (£157k overspend) – Additional pressure due to the capitalisation of a proportion of the Asset Strategy Team. To fund this overspend, funds have been drawn down from the future year budgets.

#### **ICT**

- Modernisation & Improvement Capital Fund (£157k underspend) – Due to the delay in implementing the Windows XP replacement project in 2014/15. The full balance is required to be rolled forward to meet existing project commitments.
- Oracle R12 (£1.1m underspend) – The re-scheduling of the system go-live into 2014/15 means that payment milestones have been reprofiled. The full value of the underspend is requested to be rolled forward for the payment of contractual commitments to the suppliers.

#### **Regeneration**

- Barking Bathhouse (£225k underspend) – A proposed partnership with Swann Housing to deliver this project has delayed the commencement of works. The Bath House is now likely to form part of a larger development. Costs will be incurred in 2014/15
- Creekmouth Arts & Heritage Trail (£109k underspend) – The project is delayed due to legal negotiations over land ownership. Project to proceed in 2014/15

- Safer & Smarter Travel Plans (£111k underspend) – This spend on this project was transferred to revenue budgets, and was funded by TFL

### Housing Revenue Account

- Estate Renewal (£616k underspend) – due to slippage on Leasehold buybacks (£286k), Gascoigne Decants (£115k), and Demolitions (£215k).
- New Build (£2.1m underspend) – due to slippage across a number of schemes, including Marks Gate (£284k), Abbey Phase 2 (£250k) Goresbrook Village (£197k), Leys New Build (£383k), New Council Housing Phase 3 (£260k) and the Lawns/Wood Lane development (£644k).
- Investment in housing stock (£2.0m underspend) – predominately due to slippage on the Central Heating/Boiler programme (£862k), Door Entry Project (£280k), External Enveloping Schemes (£317k), and Colne and Mersea (£165k).
- Street Purchases & Environmental Improvements (£4.8m underspend) - predominately due to expenditure in respect of the Direct Labour Organisation set up (421k) and Pension deficit (£3,000k) being funded through revenue. In addition, there was slippage of £500k on Street Properties Acquisitions.

## 2014/15 Capital Programme

## Appendix F

		<b>Capital Budget 2014/15</b>			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>Adult &amp; Community Services</b>					
<b>Adult Social Care</b>					
100	Disabled Adaptations (HRA)		(228,115)	228,115	0
106	Private Sector Households (Disabled Facilities Grant - DFG)		(13,044)	586,759	573,715
2888	Direct Pymt Adaptations		(14,667)	400,000	385,333
2913	80 Gascoigne Road Care Home		3,672	0	3,672
2976	Community Capacity Grant	500,913	991,908	0	991,908
<b>Culture &amp; Sport</b>					
2266	Barking Park Restoration & Improvement		(111,054)	111,054	0
2603	Becontree Heath Leisure Centre		(68,515)	68,515	0
2855	Mayesbrook Park Athletics Arena		186,512	25,708	212,220
2870	Barking Leisure Centre 12-14	7,020,957	7,888,877	0	7,888,877
		0			
<b>Total For Adult &amp; Community Services</b>		<b>7,521,870</b>	<b>8,635,574</b>	<b>1,420,151</b>	<b>10,055,725</b>

# 2014/15 Capital Programme

# Appendix F

		Capital Budget 2014/15			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>Children's Services</b>					
<b>Primary Schools</b>					
2736	Roding Primary School - Cannington Road Annex		136,939	0	136,939
2745	George Carey CE Primary School (formerly Barking R	659,615	655,266	(355,266)	300,000
2759	Beam Primary Expansion		81,231	0	81,231
2776	Thames View Infants - London TG Agreement		0	0	0
2784	Manor Longbridge (Former UEL Site)		320,416	0	320,416
2786	Thames View Juniors - Expansion & Refurb	284,587	228,592	(200,000)	28,592
2787	Cambell Junior - Expansion & Refurb		17,626	0	17,626
2789	Westbury - New Primary School		(17,734)	17,734	0
2790	St Georges - New Primary School		25,385	0	25,385
2799	St Joseph's Primary - expansion		20,601	0	20,601
2800	St Peter's Primary - expansion		33,869	0	33,869
2860	Monteagle Primary (Quadrangle Infill)		80,549	0	80,549
2861	Eastbury Primary (Expansion)	872,868	872,868	(597,868)	275,000
2862	Gascoigne Primary (Expansion)		44,756	0	44,756
2863	Parsloes Primary (Expansion)		34,972	0	34,972
2864	Godwin Primary (Expansion)	0	(34,599)	34,599	0
2865	William Bellamy Infants/Juniors (Expansion)	2,300,000	2,673,989	(173,989)	2,500,000
2867	Southwood Primary (Expansion)		1,060	0	1,060
2900	Becontree Primary Expansion		24,347	0	24,347
2918	Roding Cannington 2013-15		38,642	0	38,642
2919	Richard Alibon Expansion	620,000	871,769	(100,000)	771,769
2920	Warren/Furze Expansion	282,825	536,026	(486,000)	50,026
2921	Manor Infant Jnr Expansion	1,640,631	2,017,469	(167,469)	1,850,000
2922	Valence Halbutt Expansion	40,000	232,616	0	232,616
2923	Rush Green Expansion	150,000	167,648	0	167,648
2924	St Josephs Primary Extn		94,985	0	94,985
2955	Barking Riverside City Farm		(115,454)	403,163	287,709
2956	Marsh Green Primary 13-15	1,920,000	1,950,000	(1,750,000)	200,000
2957	John Perry School Expansion 13-15	1,214,055	1,420,320	0	1,420,320
2960	Sydney Russell Fanshawe Primary Expansion 13-15	1,900,000	2,114,132	(500,000)	1,614,132
2979	Gascoigne Primary Abbey Road Depot		(1,602)	2,000,000	1,998,398
2998	Marks Gate Junior		(3,250)	500,000	496,750
<b>Secondary Schools</b>					
2932	Trinity 6th Form Provison		152,690	0	152,690
2977	Barking Riverside Secondary Free School	17,500,000	17,642,898	(14,642,898)	3,000,000
2980	(Barking) Riverside Special Free School	7,800,000	7,800,000	(7,800,000)	0
2952	Barking Abbey Expansion 13-15	12,000,000	12,000,000	(12,000,000)	0
2953	All Saints Expansion 13-15	3,245,000	4,183,568	(300,000)	3,883,568
2954	Jo Richardson Expansion 13-15	2,550,000	2,845,573	(100,573)	2,745,000
2959	Robert Clack Expansion 13-15	13,575,000	13,605,659	(13,505,659)	100,000
<b>Other Schemes</b>					
2972	Implementation of early education for 2 year olds	639,302	1,304,806	0	1,304,806
2793	SMF - School Modernisation Fund		(100,494)	100,494	0
2751	School's Kitchen Extension/Refurbishment 10/11		10,826	0	10,826
2724	Basic Needs Projects ( formerly Additional School Places)2011/12		5,615	0	5,615
2581	Schools Legionella Works		0	0	0
2808	Schools L8 Water Quality Remedial Works 2010/11		0	0	0
2809	Schools Reboiler & Repipe Fund		(2,708)	2,708	0
2826	512a Heathway - Conversion to a Family Resource		69,948	0	69,948
2878	512a Heathway (phase 2)- Conversion to a Family Resource with additional teaching space		7,222	0	7,222
2859	Robert Clack Expansion 11-13		88	(88)	0
9999	Devolved Capital Formula		(1,450,416)	2,547,132	1,096,716
2906	School Expansion SEN Projects	500,000	828,456	(328,456)	500,000
2909	School Expansion Minor Projects	1,000,000	1,423,225	(923,225)	500,000
2993	Schools VOIP Telephony project		(607,658)	607,658	0

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		<b>Capital Budget 2014/15</b>			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
2974	Robert Clack Artificial Football Pitch		283,329	0	283,329
2975	Barking Abbey Artificial Football Pitch		629,797	0	629,797
2929	SMF 2012/13	1,833,262	2,071,596	(1,103,202)	968,394
2978	SMF - School Modernisation Fund 13/14	20,353	804,260	0	804,260
3010	SMF 2014/15			557,629	557,629
2723	Advanced Skills Centre		170,000	0	170,000
2958	Fanshawe Adult College Refurb 13-15	50,000	(355,947)	500,000	144,053
1	Feasibility Design Site Set up costs	1,350,000	1,350,000	(1,350,000)	0
<b>Children Centres</b>					
2310	William Bellamy Childrens Centre		6,458	0	6,458
2217	John Perry Childrens		9,619	0	9,619
<b>Total For Children's Services</b>		<b>73,947,498</b>	<b>79,211,846</b>	<b>(49,113,576)</b>	<b>30,098,270</b>

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		<b>Capital Budget 2014/15</b>			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>Housing and Environment</b>					
<b>Environmental Services</b>					
2764	Street Light Replacing		469	1,417,500	1,417,969
2873	Environmental Improvements and Enhancements		68,665	26,098	94,763
2886	Parking Strategy Imp		91,245	0	91,245
2887	Frizlands Wkshp Major Wks		(2,000)	2,000	0
2930	Highways Improvement Programme		42,171	2,408,000	2,450,171
2964	Road Safety Improvement 2013-14 (TfL)		38,475	290,000	328,475
2981	Parkmap scheme (Traffic Mangement Orders)		57,126	0	57,126
2982	Controlled Parking Zones (CPZ's)		85,155	170,000	255,155
2999	Rippleside Cemetery Provision			63,000	63,000
3011	Structural Repairs & Maintenance - Bridges			250,000	250,000
<b>PGSS</b>					
2567	Abbey Green Park Development		(4,623)	13,716	9,093
2817	Mayesbrook Park Improvements (Phase 1)		16,845	(5,919)	10,926
2911	Quaker Burial Ground		48,312	0	48,312
2912	Barking Park Tennis Project		27,397	0	27,397
2925	Adizone Project 12-13		40,949	(40,949)	0
2948	Abbey Green- Churchyard Wall		(1,296)	1,296	(0)
<b>Total For Housing &amp; Environment</b>		<b>0</b>	<b>508,890</b>	<b>4,594,742</b>	<b>5,103,632</b>

# 2014/15 Capital Programme

# Appendix F

		<b>Capital Budget 2014/15</b>			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>Chief Executive (CEO)</b>					
<b>Asset Strategy</b>					
2741	L8 Control of Legionella Remedial Works	100,000	120,181	(320,181)	(0)
2578	Asbestos (Public Buildings)	15,000	15,916	0	15,916
2771	Automatic Meter Reading Equipment	22,987	27,939	(37,987)	19,952
2587	Energy Efficiency Programme		(39,479)	39,479	0
2542	Backlog Capital Improvements	644,850	765,442	(225,000)	540,442
2565	Implement Corporate Accommodation Strategy	185,000	27,674	583,168	610,842
<b>ICT</b>					
2623	Microsoft Enterprise Agreement		88,794	(88,794)	0
2738	Modernisation & Improvement Capital Fund	765,000	921,719	1,119,095	2,040,814
2877	Oracle R12 Joint Services		1,106,362	477,834	1,584,196
<b>Regeneration</b>					
2458	New Dagenham Library & One Stop Shop		73,666	0	73,666
2596	Legi Business Centres	80,000	73,058	6,942	80,000
2969	Barking Bathouse (formerly Economic Development Growth Fund)	100,000	324,775	0	324,775
2775	BTC Public Realm - Tsq & Abbey		4,198	(4,198)	0
2625	Thames View Regen Initiative		6,682	(6,682)	0
2819	London Road/North Street Site Acquisitions	180,000	230,819	(230,819)	0
2821	Shopping Parade Enhancements		74,163	76,869	151,032
2854	Improvements to the rear of The Mall, Dagenham Heathway		10,656	(10,656)	(0)
2901	Creekmouth Arts & Heritage Trail		108,650	61,900	170,550
2902	Short Blue Place (New Market Square Barkin - Phase II)		63,103	83,388	146,491
2926	Outer London Fund Round 2		28,371	(28,371)	(0)
2927	Chequers/Abbey Road Public Realm improvements		16,213	(16,213)	0
2928	Captain Cook Site Acquisition and Public Realm Work	281,297	316,109	0	316,109
2841	Biking Borough Initiative (TFL)		(11,358)	11,358	0
2891	Merry Fiddlers Jnct Imp Year 2 (TFL)		17,552	(17,552)	0
2892	Cycling Greenways Year 2 (TFL)		78	(78)	(0)
2893	Thames Rd Corr Imp		(88,745)	88,745	(0)
2895	Chadwell Heath Station Impv (TFL)		(7,347)	7,347	(0)
2898	Local Transport Plans (TFL)		(33,499)	99,999	66,500
2899	River Roding Cycle Link / Goresbrook Park Cycle Links		4,521	(4,521)	0
2962	Principal Road Resurfacing 2013-14 TfL		16,938	515,062	532,000
2963	Mayesbrook Neighbourhood Improvements (DIY Streets) 2013-14		(72,748)	120,248	47,500
2994	Renwick Road / Choats Road 2014/15 (TfL)			712,500	712,500
2995	Ballards Road / New Road 2014/15 (TfL)			95,000	95,000
2996	Barking Town Centre 2014/15 (TfL)			237,500	237,500
2997	A12 / Whalebone Lane (TfL)			47,500	47,500
3000	MAQF Green Wall (TfL)			42,000	42,000
2914	Barking Job Shop Relocation		45,504	0	45,504
<b>Total For CEO</b>		<b>2,374,134</b>	<b>4,235,906</b>	<b>3,434,882</b>	<b>7,900,788</b>
<b>Grand Total General Fund</b>		<b>83,843,502</b>	<b>92,592,216</b>	<b>(39,663,802)</b>	<b>53,158,415</b>

# 2014/15 Capital Programme

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		Capital Budget 2014/15			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>HRA</b>					
<b>Estate Renewal</b>					
2820	Boroughwide Estate Renewal - Gascoigne Decants	500,000	500,000	(500,000)	0
2856	Boroughwide Est Renewal - Leaseholders Buybacks	2,000,000	2,000,000	(2,000,000)	0
2857	Boroughwide Est Renewal - Resources/Masterplanning	400,000	400,000	(400,000)	0
2858	Boroughwide Est Renewal - Demolition	3,780,000	3,780,000	(3,780,000)	0
	Estate Renewal [general / merged]			6,680,000	6,680,000
<b>New Builds</b>					
2823	New Council Housing Phase 3	300,000	300,000	0	300,000
2916	Lawns & Wood Lane Dvlpmnt	1,384,182	1,384,182	654,976	2,039,158
2917	Abbey Road CIQ	6,407,000	6,407,000	(949,000)	5,458,000
2931	Leys New Build Dev (HRA)	10,264,000	10,264,000	2,266,000	12,530,000
2961	Goresbrook Village Housing Development 13-15	6,184,958	6,184,958	1,499,042	7,684,000
2970	Marks Gate Open Gateway Regen Scheme	8,250,000	8,250,000	3,144,000	11,394,000
2986	Gascoigne Estate 1	6,850,000	6,850,000	(6,850,000)	0
2987	Stansgate New Build	5,025,000	5,025,000	(5,025,000)	0
2988	Margaret Bondfield New Build	700,000	700,000	4,419,000	5,119,000
2989	Ilchester Road New Build	1,700,000	1,700,000	(200,000)	1,500,000
2990	Abbey Road Phase II New Build	7,000,000	7,000,000	(7,000,000)	0
2991	North St	1,300,000	1,300,000	0	1,300,000
2992	Eyesore Sites	500,000	500,000	(500,000)	0
<b>Investment in own stock</b>					
2640	MAJOR WORKS (R&M) PROJ.	1,000,000	1,000,000	(1,000,000)	0
2645	Planning and Contingencies	750,000	750,000	(750,000)	0
2844	Door Entry Project 11/12	28,056	28,056	(28,056)	0
2849	High Rise Surveys	400,000	400,000	(400,000)	0
2933	Voids 12-14	1,000,000	1,000,000	0	1,000,000
2934	Roof Replacement Project	2,874,900	2,874,900	(474,900)	2,400,000
2938	Fire Safety Works	755,291	755,291	844,709	1,600,000
2940	Door Entry Project 12/13 Phase II	424,182	424,182	(424,182)	0
2941	Renewables (PVs) & CESP's additional External Enve	702,918	702,918	(702,918)	0
2943	Asbestos Removal (Communal Areas only)	250,000	250,000	170,000	420,000
2949	External Enveloping incl. Walkways Phase II	1,500,000	1,500,000	(1,500,000)	0
2950	Central Heating Installation Inc. Communal Boiler Rep	1,452,938	1,452,938	547,062	2,000,000
2983	Decent Homes Backlog Programme	15,000,000	15,000,000	(9,250,000)	5,750,000
3001	Decent Homes (North)			10,543,956	10,543,956
3002	Decent Homes (South)			9,705,264	9,705,264
3003	Decent Homes (Blocks)			3,400,000	3,400,000
3004	Decent Homes (Sheltered)			1,800,000	1,800,000
3005	Decent Homes Small Contractors			275,000	275,000
2984	Becontree Heath Enveloping Project	2,900,000	2,900,000	(2,900,000)	0
	Block and Estate modernisation			2,880,000	2,880,000
2985	West Gascoigne Upgrading	450,000	450,000	(450,000)	0
<b>Capitalised Improvement Works</b>					
2852	Adaptations - Housing	87,000	87,000	713,000	800,000
2939	Riverside House Refurb	95,000	95,000	175,000	270,000
2945	Street Properties Acquisition	0	0	400,000	400,000
2946	Older Persons Housing Strategy Phase 1	100,000	100,000	(100,000)	0
3006	In Year Priorities			950,000	950,000
	Members Budget			360,000	360,000
3007	Windows			250,000	250,000
3008	R&M Capitalisation/Boiler Replacement			2,000,000	2,000,000
<b>Grand Total HRA</b>		<b>92,315,425</b>	<b>92,315,425</b>	<b>8,492,953</b>	<b>100,808,378</b>
<b>TOTAL CAPITAL PROGRAMME</b>		<b>176,158,927</b>	<b>184,907,641</b>	<b>(31,170,849)</b>	<b>153,966,793</b>



## 2014/15 Capital Programme

## Appendix F

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Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>Adult &amp; Community Services</b>					
<b>Adult Social Care</b>					
100	Disabled Adaptations (HRA)		(228,115)	228,115	0
106	Private Sector Households (Disabled Facilities Grant - DFG)		(13,044)	586,759	573,715
2888	Direct Pymt Adaptations		(14,667)	400,000	385,333
2913	80 Gascoigne Road Care Home		3,672	0	3,672
2976	Community Capacity Grant	500,913	991,908	0	991,908
<b>Culture &amp; Sport</b>					
2266	Barking Park Restoration & Improvement		(111,054)	111,054	0
2603	Becontree Heath Leisure Centre		(68,515)	68,515	0
2855	Mayesbrook Park Athletics Arena		186,512	25,708	212,220
2870	Barking Leisure Centre 12-14	7,020,957	7,888,877	0	7,888,877
		0			
<b>Total For Adult &amp; Community Services</b>		<b>7,521,870</b>	<b>8,635,574</b>	<b>1,420,151</b>	<b>10,055,725</b>

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2776	Thames View Infants - London TG Agreement		0	0	0
2784	Manor Longbridge (Former UEL Site)		320,416	0	320,416
2786	Thames View Juniors - Expansion & Refurb	284,587	228,592	(200,000)	28,592
2787	Cambell Junior - Expansion & Refurb		17,626	0	17,626
2789	Westbury - New Primary School		(17,734)	17,734	0
2790	St Georges - New Primary School		25,385	0	25,385
2799	St Joseph's Primary - expansion		20,601	0	20,601
2800	St Peter's Primary - expansion		33,869	0	33,869
2860	Monteagle Primary (Quadrangle Infill)		80,549	0	80,549
2861	Eastbury Primary (Expansion)	872,868	872,868	(597,868)	275,000
2862	Gascoigne Primary (Expansion)		44,756	0	44,756
2863	Parsloes Primary (Expansion)		34,972	0	34,972
2864	Godwin Primary (Expansion)	0	(34,599)	34,599	0
2865	William Bellamy Infants/Juniors (Expansion)	2,300,000	2,673,989	(173,989)	2,500,000
2867	Southwood Primary (Expansion)		1,060	0	1,060
2900	Becontree Primary Expansion		24,347	0	24,347
2918	Roding Cannington 2013-15		38,642	0	38,642
2919	Richard Alibon Expansion	620,000	871,769	(100,000)	771,769
2920	Warren/Furze Expansion	282,825	536,026	(486,000)	50,026
2921	Manor Infant Jnr Expansion	1,640,631	2,017,469	(167,469)	1,850,000
2922	Valence Halbutt Expansion	40,000	232,616	0	232,616
2923	Rush Green Expansion	150,000	167,648	0	167,648
2924	St Josephs Primary Extn		94,985	0	94,985
2955	Barking Riverside City Farm		(115,454)	403,163	287,709
2956	Marsh Green Primary 13-15	1,920,000	1,950,000	(1,750,000)	200,000
2957	John Perry School Expansion 13-15	1,214,055	1,420,320	0	1,420,320
2960	Sydney Russell Fanshawe Primary Expansion 13-15	1,900,000	2,114,132	(500,000)	1,614,132
2979	Gascoigne Primary Abbey Road Depot		(1,602)	2,000,000	1,998,398
2998	Marks Gate Junior		(3,250)	500,000	496,750
<b>Secondary Schools</b>					
2932	Trinity 6th Form Provison		152,690	0	152,690
2977	Barking Riverside Secondary Free School	17,500,000	17,642,898	(14,642,898)	3,000,000
2980	(Barking) Riverside Special Free School	7,800,000	7,800,000	(7,800,000)	0
2952	Barking Abbey Expansion 13-15	12,000,000	12,000,000	(12,000,000)	0
2953	All Saints Expansion 13-15	3,245,000	4,183,568	(300,000)	3,883,568
2954	Jo Richardson Expansion 13-15	2,550,000	2,845,573	(100,573)	2,745,000
2959	Robert Clack Expansion 13-15	13,575,000	13,605,659	(13,505,659)	100,000
<b>Other Schemes</b>					
2972	Implementation of early education for 2 year olds	639,302	1,304,806	0	1,304,806
2793	SMF - School Modernisation Fund		(100,494)	100,494	0
2751	School's Kitchen Extension/Refurbishment 10/11		10,826	0	10,826
2724	Basic Needs Projects ( formerly Additional School Places)2011/12		5,615	0	5,615
2581	Schools Legionella Works		0	0	0
2808	Schools L8 Water Quality Remedial Works 2010/11		0	0	0
2809	Schools Reboiler & Repipe Fund		(2,708)	2,708	0
2826	512a Heathway - Conversion to a Family Resource		69,948	0	69,948
2878	512a Heathway (phase 2)- Conversion to a Family Resource with additional teaching space		7,222	0	7,222
2859	Robert Clack Expansion 11-13		88	(88)	0
9999	Devolved Capital Formula		(1,450,416)	2,547,132	1,096,716
2906	School Expansion SEN Projects	500,000	828,456	(328,456)	500,000
2909	School Expansion Minor Projects	1,000,000	1,423,225	(923,225)	500,000
2993	Schools VOIP Telephony project		(607,658)	607,658	0

## 2014/15 Capital Programme

## Appendix F

		<b>Capital Budget 2014/15</b>			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
2974	Robert Clack Artificial Football Pitch		283,329	0	283,329
2975	Barking Abbey Artificial Football Pitch		629,797	0	629,797
2929	SMF 2012/13	1,833,262	2,071,596	(1,103,202)	968,394
2978	SMF - School Modernisation Fund 13/14	20,353	804,260	0	804,260
3010	SMF 2014/15			557,629	557,629
2723	Advanced Skills Centre		170,000	0	170,000
2958	Fanshawe Adult College Refurb 13-15	50,000	(355,947)	500,000	144,053
1	Feasibility Design Site Set up costs	1,350,000	1,350,000	(1,350,000)	0
<b>Children Centres</b>					
2310	William Bellamy Childrens Centre		6,458	0	6,458
2217	John Perry Childrens		9,619	0	9,619
<b>Total For Children's Services</b>		<b>73,947,498</b>	<b>79,211,846</b>	<b>(49,113,576)</b>	<b>30,098,270</b>

## 2014/15 Capital Programme

## Appendix F

		<b>Capital Budget 2014/15</b>			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>Housing and Environment</b>					
<b>Environmental Services</b>					
2764	Street Light Replacing		469	1,417,500	1,417,969
2873	Environmental Improvements and Enhancements		68,665	26,098	94,763
2886	Parking Strategy Imp		91,245	0	91,245
2887	Frizlands Wkshp Major Wks		(2,000)	2,000	0
2930	Highways Improvement Programme		42,171	2,408,000	2,450,171
2964	Road Safety Improvement 2013-14 (TfL)		38,475	290,000	328,475
2981	Parkmap scheme (Traffic Mangement Orders)		57,126	0	57,126
2982	Controlled Parking Zones (CPZ's)		85,155	170,000	255,155
2999	Rippleside Cemetery Provision			63,000	63,000
3011	Structural Repairs & Maintenance - Bridges			250,000	250,000
<b>PGSS</b>					
2567	Abbey Green Park Development		(4,623)	13,716	9,093
2817	Mayesbrook Park Improvements (Phase 1)		16,845	(5,919)	10,926
2911	Quaker Burial Ground		48,312	0	48,312
2912	Barking Park Tennis Project		27,397	0	27,397
2925	Adizone Project 12-13		40,949	(40,949)	0
2948	Abbey Green- Churchyard Wall		(1,296)	1,296	(0)
<b>Total For Housing &amp; Environment</b>		<b>0</b>	<b>508,890</b>	<b>4,594,742</b>	<b>5,103,632</b>

# 2014/15 Capital Programme

# Appendix F

		Capital Budget 2014/15			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>Chief Executive (CEO)</b>					
<b>Asset Strategy</b>					
2741	L8 Control of Legionella Remedial Works	100,000	120,181	(320,181)	(0)
2578	Asbestos (Public Buildings)	15,000	15,916	0	15,916
2771	Automatic Meter Reading Equipment	22,987	27,939	(37,987)	19,952
2587	Energy Efficiency Programme		(39,479)	39,479	0
2542	Backlog Capital Improvements	644,850	765,442	(225,000)	540,442
2565	Implement Corporate Accommodation Strategy	185,000	27,674	583,168	610,842
<b>ICT</b>					
2623	Microsoft Enterprise Agreement		88,794	(88,794)	0
2738	Modernisation & Improvement Capital Fund	765,000	921,719	1,119,095	2,040,814
2877	Oracle R12 Joint Services		1,106,362	477,834	1,584,196
<b>Regeneration</b>					
2458	New Dagenham Library & One Stop Shop		73,666	0	73,666
2596	Legi Business Centres	80,000	73,058	6,942	80,000
2969	Barking Bathouse (formerly Economic Development Growth Fund)	100,000	324,775	0	324,775
2775	BTC Public Realm - Tsq & Abbey		4,198	(4,198)	0
2625	Thames View Regen Initiative		6,682	(6,682)	0
2819	London Road/North Street Site Acquisitions	180,000	230,819	(230,819)	0
2821	Shopping Parade Enhancements		74,163	76,869	151,032
2854	Improvements to the rear of The Mall, Dagenham Heathway		10,656	(10,656)	(0)
2901	Creekmouth Arts & Heritage Trail		108,650	61,900	170,550
2902	Short Blue Place (New Market Square Barkin - Phase II)		63,103	83,388	146,491
2926	Outer London Fund Round 2		28,371	(28,371)	(0)
2927	Chequers/Abbey Road Public Realm improvements		16,213	(16,213)	0
2928	Captain Cook Site Acquisition and Public Realm Work	281,297	316,109	0	316,109
2841	Biking Borough Initiative (TFL)		(11,358)	11,358	0
2891	Merry Fiddlers Jnct Imp Year 2 (TFL)		17,552	(17,552)	0
2892	Cycling Greenways Year 2 (TFL)		78	(78)	(0)
2893	Thames Rd Corr Imp		(88,745)	88,745	(0)
2895	Chadwell Heath Station Impv (TFL)		(7,347)	7,347	(0)
2898	Local Transport Plans (TFL)		(33,499)	99,999	66,500
2899	River Roding Cycle Link / Goresbrook Park Cycle Links		4,521	(4,521)	0
2962	Principal Road Resurfacing 2013-14 TfL		16,938	515,062	532,000
2963	Mayesbrook Neighbourhood Improvements (DIY Streets) 2013-14		(72,748)	120,248	47,500
2994	Renwick Road / Choats Road 2014/15 (TfL)			712,500	712,500
2995	Ballards Road / New Road 2014/15 (TfL)			95,000	95,000
2996	Barking Town Centre 2014/15 (TfL)			237,500	237,500
2997	A12 / Whalebone Lane (TfL)			47,500	47,500
3000	MAQF Green Wall (TfL)			42,000	42,000
2914	Barking Job Shop Relocation		45,504	0	45,504
<b>Total For CEO</b>		<b>2,374,134</b>	<b>4,235,906</b>	<b>3,434,882</b>	<b>7,900,788</b>
<b>Grand Total General Fund</b>		<b>83,843,502</b>	<b>92,592,216</b>	<b>(39,663,802)</b>	<b>53,158,415</b>

# 2014/15 Capital Programme

# Appendix F

		Capital Budget 2014/15			
Project No.	Project Name	Existing (pre roll forward) 14/15 Budget	2014/15 Budget After Roll forward from 2013/14	Re-profiles & Additions	Final 14/15 Budget
<b>HRA</b>					
<b>Estate Renewal</b>					
2820	Boroughwide Estate Renewal - Gascoigne Decants	500,000	500,000	(500,000)	0
2856	Boroughwide Est Renewal - Leaseholders Buybacks	2,000,000	2,000,000	(2,000,000)	0
2857	Boroughwide Est Renewal - Resources/Masterplanning	400,000	400,000	(400,000)	0
2858	Boroughwide Est Renewal - Demolition	3,780,000	3,780,000	(3,780,000)	0
	Estate Renewal [general / merged]			6,680,000	6,680,000
<b>New Builds</b>					
2823	New Council Housing Phase 3	300,000	300,000	0	300,000
2916	Lawns & Wood Lane Dvlpmnt	1,384,182	1,384,182	654,976	2,039,158
2917	Abbey Road CIQ	6,407,000	6,407,000	(949,000)	5,458,000
2931	Leys New Build Dev (HRA)	10,264,000	10,264,000	2,266,000	12,530,000
2961	Goresbrook Village Housing Development 13-15	6,184,958	6,184,958	1,499,042	7,684,000
2970	Marks Gate Open Gateway Regen Scheme	8,250,000	8,250,000	3,144,000	11,394,000
2986	Gascoigne Estate 1	6,850,000	6,850,000	(6,850,000)	0
2987	Stansgate New Build	5,025,000	5,025,000	(5,025,000)	0
2988	Margaret Bondfield New Build	700,000	700,000	4,419,000	5,119,000
2989	Ilchester Road New Build	1,700,000	1,700,000	(200,000)	1,500,000
2990	Abbey Road Phase II New Build	7,000,000	7,000,000	(7,000,000)	0
2991	North St	1,300,000	1,300,000	0	1,300,000
2992	Eyesore Sites	500,000	500,000	(500,000)	0
<b>Investment in own stock</b>					
2640	MAJOR WORKS (R&M) PROJ.	1,000,000	1,000,000	(1,000,000)	0
2645	Planning and Contingencies	750,000	750,000	(750,000)	0
2844	Door Entry Project 11/12	28,056	28,056	(28,056)	0
2849	High Rise Surveys	400,000	400,000	(400,000)	0
2933	Voids 12-14	1,000,000	1,000,000	0	1,000,000
2934	Roof Replacement Project	2,874,900	2,874,900	(474,900)	2,400,000
2938	Fire Safety Works	755,291	755,291	844,709	1,600,000
2940	Door Entry Project 12/13 Phase II	424,182	424,182	(424,182)	0
2941	Renewables (PVs) & CESP's additional External Enve	702,918	702,918	(702,918)	0
2943	Asbestos Removal (Communal Areas only)	250,000	250,000	170,000	420,000
2949	External Enveloping incl. Walkways Phase II	1,500,000	1,500,000	(1,500,000)	0
2950	Central Heating Installation Inc. Communal Boiler Rep	1,452,938	1,452,938	547,062	2,000,000
2983	Decent Homes Backlog Programme	15,000,000	15,000,000	(9,250,000)	5,750,000
3001	Decent Homes (North)			10,543,956	10,543,956
3002	Decent Homes (South)			9,705,264	9,705,264
3003	Decent Homes (Blocks)			3,400,000	3,400,000
3004	Decent Homes (Sheltered)			1,800,000	1,800,000
3005	Decent Homes Small Contractors			275,000	275,000
2984	Becontree Heath Enveloping Project	2,900,000	2,900,000	(2,900,000)	0
	Block and Estate modernisation			2,880,000	2,880,000
2985	West Gascoigne Upgrading	450,000	450,000	(450,000)	0
<b>Capitalised Improvement Works</b>					
2852	Adaptations - Housing	87,000	87,000	713,000	800,000
2939	Riverside House Refurb	95,000	95,000	175,000	270,000
2945	Street Properties Acquisition	0	0	400,000	400,000
2946	Older Persons Housing Strategy Phase 1	100,000	100,000	(100,000)	0
3006	In Year Priorities			950,000	950,000
	Members Budget			360,000	360,000
3007	Windows			250,000	250,000
3008	R&M Capitalisation/Boiler Replacement			2,000,000	2,000,000
<b>Grand Total HRA</b>		<b>92,315,425</b>	<b>92,315,425</b>	<b>8,492,953</b>	<b>100,808,378</b>
<b>TOTAL CAPITAL PROGRAMME</b>		<b>176,158,927</b>	<b>184,907,641</b>	<b>(31,170,849)</b>	<b>153,966,793</b>

Scheme	2014/15	2015/16	2016/17	2017/18	2018/19
Aids and adaptations	800,000	800,000	800,000	800,000	800,000
Asbestos removal	420,000	725,000	725,000	725,000	725,000
Central Heating	2,000,000	500,000	500,000	500,000	1,500,000
Decent Homes (Central)	5,750,000	7,000,000	6,000,000	3,000,000	1,600,000
Decent Homes (North)	10,543,956	6,000,000	6,000,000	3,000,000	1,600,000
Decent Homes (South)	9,705,264	6,000,000	6,000,000	3,000,000	1,600,000
Decent Homes (Blocks)	3,400,000	3,500,000	2,500,000	1,760,000	500,000
Decent Homes (Sheltered)	1,800,000	1,400,000	1,500,000	250,000	250,000
Decent Homes Small Contractors	275,000	250,000	250,000	250,000	500,000
Block and estate modernisation	2,880,000	6,000,000	2,000,000	2,000,000	7,000,000
Conversions	270,000	300,000	300,000	300,000	300,000
Fire Safety Improvements	1,600,000	1,250,000	1,000,000	800,000	1,000,000
In Year Priorities	950,000	950,000	950,000	950,000	950,000
Members budget	360,000	360,000	360,000	360,000	360,000
Roofs	2,400,000	1,250,000	2,000,000	1,500,000	3,000,000
Windows	250,000	650,000	1,000,000	500,000	2,000,000
Voids	1,000,000	1,500,000	1,000,000	1,000,000	0
R&M Capitalisation/Boiler Replacement	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
<b>TOTAL INVESTMENT IN OWN STOCK</b>	<b>46,404,220</b>	<b>40,435,000</b>	<b>34,885,000</b>	<b>22,695,000</b>	<b>25,685,000</b>
Street Purchases	400,000				
Council Housing Phase 3	300,000				
Lawns and Wood Lane	2,039,158	120,695			
Abbey Phase 1	5,458,000	314,799			
Abbey Phase 2					
Leys Phase 1 (inc Crown)	12,530,000	6,100,000	232,000		
Leys Phase 2		8,500,000	500,000		
Goresbrook	7,684,000	179,000			
Marks Gate	11,394,000	1,142,000			
Bungalows (Stansgate & Margaret Bondfield)	5,119,000	2,088,000	112,000		
Ilchester Road	1,500,000	300,000			
North Street	1,300,000	1,300,000			
Infill Sites		2,000,000	3,150,000		
<b>TOTAL NEW BUILD</b>	<b>47,724,158</b>	<b>22,044,494</b>	<b>3,994,000</b>	<b>0</b>	<b>0</b>
Estate Renewal	6,680,000	6,400,000	5,500,000	2,400,000	1,900,000
<b>TOTAL</b>	<b>100,808,378</b>	<b>68,879,494</b>	<b>44,379,000</b>	<b>25,095,000</b>	<b>27,585,000</b>

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## CABINET

30 June 2014

<b>Title:</b> Review of School Places and Capital Investment									
<b>Report of the Cabinet Member for Education and Schools</b>									
<b>Open Report</b>	<b>For Decision</b>								
<b>Wards Affected:</b> All Wards	<b>Key Decision:</b> Yes								
<b>Report Author:</b> Mike Freeman, Group Manager School Estate and Admissions	<b>Contact Details:</b> Tel: 020 8227 3492 E-mail: mike.freeman@lbbd.gov.uk								
<b>Accountable Divisional Director:</b> Jane Hargreaves, Divisional Director Education									
<b>Accountable Director:</b> Helen Jenner, Corporate Director Children's Services									
<p><b>Summary</b></p> <p>This report sets out the latest information regarding forecast demand for education places across the Borough's schools, together with a detailed Strategy for Ensuring Sufficient School Places and School Modernisation through to 2020/21 (<b>Appendix 1</b>) and Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020 (<b>Appendix 2</b>).</p> <p>The report includes details about new capital allocations from the Department for Education (DfE) and how it is intended to utilise these resources, which will be subject to the Capital Appraisal Process and the development of an appropriate procurement route approved by the Procurement Board as indicated in the report. Furthermore, the report gives an update on the Targeted Basic Need Programme and includes the proposal to increase the opportunities at Jo Richardson Community School by offering the facilities located on the site at Castle Green to the school in an attempt to increase the school's capacity but, at the same time, protecting the community opportunities.</p>									
<p><b>Recommendation(s)</b></p> <p>The Cabinet is recommended to:</p> <p>(i) Approve the Strategy for Ensuring Sufficient School Places and School Modernisation and Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020 as set out at Appendices 1 and 2 to the report;</p> <p>(ii) Include in the Capital Programme for 2014/15 the following sums allocated by the DfE and attributable to the Local Authority for the projects set out in section 4 of the report:</p> <table border="0"> <tr> <td>Universal Infant Free School Meals Capital Investment</td> <td>£ 708,101</td> </tr> <tr> <td>Basic Need Grant for School Places</td> <td>£14,052,409</td> </tr> <tr> <td>Devolved Formula Capital</td> <td>£ 628,342</td> </tr> <tr> <td>Maintenance/Modernisation 2014/15</td> <td>£ 3,557,629</td> </tr> </table>		Universal Infant Free School Meals Capital Investment	£ 708,101	Basic Need Grant for School Places	£14,052,409	Devolved Formula Capital	£ 628,342	Maintenance/Modernisation 2014/15	£ 3,557,629
Universal Infant Free School Meals Capital Investment	£ 708,101								
Basic Need Grant for School Places	£14,052,409								
Devolved Formula Capital	£ 628,342								
Maintenance/Modernisation 2014/15	£ 3,557,629								

- (iii) Approve the use of £9.3m of Targeted Basic Need Programme funding to be directed to the project to increase capacity at Sydney Russell School and extend the age range of the School to cover 3 to 19 years of age, the DfE having agreed to support this project in principle, as detailed in paragraphs 5.1 and 5.2 of the report;
- (iv) Approve a change in procurement route for the project at Robert Clack School, for the reasons set out in paragraph 5.3 of the report, in favour of the Government's Crown Commercial Service (CCS) Lot 7 Framework for Modularised Construction;
- (v) Approve a change in procurement route for the project at Barking Riverside, for the reasons set out in section 6 of the report, in favour of the Government's Crown Commercial Service (CCS) Lot 7 Framework for Modularised Construction, subject to securing appropriate land;
- (vi) Support the proposed transfer of the management of the community facilities at Castle Green from April 2015 on the terms detailed in section 7 of the report and to authorise the Corporate Director of Children's Services, in consultation with the Chief Finance Officer, the Head of Legal and Democratic Services and the Cabinet Members for Finance and Education and Schools, to enter into all necessary agreements to facilitate the transfer;
- (vii) Support the inclusion in the Capital Programme of the projects identified in section 8 of the report up to a value of £15m;
- (viii) Authorise the Chief Finance Officer to confirm to the DfE and EfA the decision to support the increased classroom sizes as part of the projects at Eastbury Comprehensive School and Eastbrook Comprehensive School, subject to confirmation from the School Governing Bodies; and
- (ix) Indicate support for the procurement principles as set out in section 13.2 of the report and whether the Cabinet wishes to be further informed or consulted on the progress of the various procurement processes and award of the contracts for the projects, or whether it is content for the Corporate Director of Children's Services, in consultation with the Chief Finance Officer, the Head of Legal and Democratic Services and the Cabinet Member for Education and Schools, to award the respective project contracts set out in this report based on the checked and independently validated prices.

**Reason(s)**

The decision will assist the Council in fulfilling its statutory obligations to provide a school place for every child and support the intention of the Community Strategy 2013-16 and the Community Priorities 2013-14, specifically to "Ensure every child is valued so that they can succeed" ensure children and young people are safe, healthy and well educated. It is part of the mitigation of Corporate Risk 31 – Inability to Provide School Places.

**1. Introduction and Background**

- 1.1 It has been the practice since 2010 to report regularly to Cabinet, usually six monthly, on the issue of the forecast for pupil numbers. These reports have also

covered a programme of proposed works necessary to ensure that children in the Borough have the opportunity to attend school. The last report presented to Cabinet on this subject was on 18 December 2013, Minute 72 refers.

- 1.2 This report sets out the most up to date information on the projected demand for education places to 2020 and reports on support now agreed by the Department for Education through the Education Funding Agency (DfE/EFA). Further, the report will cover a number of initiatives which build on existing arrangements to develop the use of accommodation.
- 1.3 The third aspect of the report is to provide an updated Strategy for Sufficient School Places and the Programme of School Development through to 2020 to match the pupil demand.

## **2. Update on Pupil Numbers and Capacity**

- 2.1 Cabinet has received regular reports about the continuing demand for school places and the need to develop additional provision. It is worth noting that providing sufficient school places is a national issue and in particular regional to London due to rising population. For Barking and Dagenham it has been a major priority for investment since 2007. In the report to Cabinet provided on 18 December 2013 the following was included, and has been provided as an extract to remind Members of the impending position, and slightly updated following a review of pupil numbers.
- 2.2 Since the academic year 2007/08 to the present, 4,500 additional primary aged pupils have been accommodated. This is equivalent to 150 new classes across all year groups in the primary phase.
- 2.3 The current primary pupil count at January 2014 is 22,581. The forecast for pupil numbers in 2020/2021 is 29,256 which, allowing for 3% spare capacity, makes the forecast 30,135 pupils, which represents an additional 7,554 primary pupils required in our development plan. This forecast is based on birth data supported by the GLA, migration trends and projected new house building occupation. Overall this forecast would be equivalent to 252 new primary classes over the primary phase in that 7 year period. This requirement is explored further later in this section of the report.
- 2.4 Turning now to places for secondary aged pupils, there has been an increase in secondary school demand over the period 2007 to 2013 of 640 pupils, equivalent to 21 classes, and has largely been accommodated through existing provision.
- 2.5 However, the forecast demand for secondary school places to 2020/21 is an additional 6,174 pupils in the secondary phase Yr7 to Yr11, and allowing for some spare capacity, this is equivalent to 206 classes, largely generated from pupils passing through the primary phase.
- 2.6 In respect of places for pupils identified with special educational needs the forecast is demand for 66 places in additional resource provisions across the Borough, and a 160 place special needs school to open from September 2015. This latter provision is to be provided through the development of the Barking Riverside Free School SEN element. Officers are also exploring the opportunity to provide some very

specific support in provision for pupils with Social, Emotional and Behavioural Difficulties (SEBD) in the Borough.

2.7 It is therefore important to plan to provide these additional places having due regard to: the work already undertaken and in place; those expansions of schools which are currently underway and on site; the work which Cabinet has agreed in principle, is funded and is in development.

2.8 The current capacity of schools through the primary phase is 25,346 places which includes the following works which are currently on site:

Expansion of Manor Infants and Junior Schools  
Expansion of Marsh Green Primary School  
Expansion of William Bellamy Primary  
Expansion of Richard Alibon Primary  
Expansion of Godwin Primary

2.9 Taking these primary places of 25,346 from the projected primary forecast of 30,135, it shows a need to create by 2020/21 4,789 places (160 classes) across the primary phase. This gap in provision will be augmented by the need to examine very specific areas to prevent excessive travel by young students, particularly in the Barking Town Centre area including the Gascoigne, but also the area south of the A13 where there is some significant redevelopment and regeneration works underway.

2.10 This extra demand is equivalent to 23/24 forms of entry at YrR (Reception). It is planned to be met through the following:

United Learning Free School at Goresbrook – 630 primary places (3fe)  
Sydney Russell at Fanshawe - 630 primary places (3fe)  
Eastbury Secondary Primary provision – 420 primary places (2fe)  
Eastbrook Secondary Primary Provision - 630 primary places (3fe)  
Robert Clack Primary Provision at Lymington - 630 primary places (3fe)  
Gascoigne Primary – Abbey Depot - 630 primary places (3fe)  
Thames Road – City Farm Primary - 630 primary places (3fe)  
Barking Riverside Free School Primary Provision - 630 primary places (3fe)  
New Primary Free School – Dagenham - 420 primary places (2fe)  
New Primary School – Barking Retail - 630 primary places (3fe)  
New Primary School Gascoigne Estate Renewal - 630 primary places (3fe)

2.11 Experience has proven a need to provide above the minimum level to manage the high number of casual admissions and to give parents the opportunity to express a preference. The aim is to meet the DfE minimum recommended 3% spare capacity. These forecasts are kept under review on an annual basis to maximise opportunities for seeking investment when opportunities arise.

2.12 Turning now to provision for secondary pupils as indicated above, the demand amounts to 206 classes across the age range Yr7 to Yr11. This is equivalent to 41/42 forms of entry at Yr7 in the period to 2020/21. There are some external influences here as mentioned in relation to primary places, but particularly in respect of secondary places it is known that at transfer level to secondary school Yr6 to Yr7 a number of pupils seek places outside of the Borough for a range of

reasons. The recent history of pupils securing places outside the Borough is summarised below with particular reference to the immediate neighbouring boroughs of Redbridge and Havering which have traditionally attracted pupils.

	All Out Borough	LB Redbridge	LB Havering
2011/12	376	73	237
2012/13	466	99	269
2013/14	451	92	271

- 2.13 At September 2013 there were 451 pupils who secured an Out Borough School place in Y7, this included 271 to Havering and 92 to Redbridge. For Havering the expectation is their own demand will rise significantly with a deficit of places in Yr7 by 2018/19. However, for Redbridge this scenario happens sooner and by 2015/16 their forecast shows a shortage. These changes in the neighbouring Boroughs will therefore have an impact on demand in Barking and Dagenham.
- 2.14 In responding to meet the demand a development plan beyond September 2014 has been established which includes the following schemes:
- Expansion of Jo Richardson Community School – 300 places (2fe)
  - Expansion of Barking Riverside School – 600 places (4fe)
  - Expansion of Robert Clack – 600 places (4fe)
  - Expansion of Eastbrook - 300 places (2fe)
  - New Secondary School on Gascoigne – 1200 places (8fe)
  - Expansion of Barking Riverside School (phase 2) - 300 places (2fe)
  - Expansion of Dagenham Park – 150 places (1fe)
  - Expansion of New Secondary School on Gascoigne – 300 places (2fe)
  - New Free School East Dagenham - 600 places (4fe)
  - Expansion of Warren Comprehensive - 300 places (2fe)
  - Expansion of New Free School East Dagenham – 900 places (6fe)
- 2.15 This will mean that the revised capacity at secondary school level will be an additional 37 forms of entry, slightly below the anticipated demand for 42 forms of entry. Some further work is necessary to identify opportunities for this capacity to be provided.
- 2.16 The pressure to create additional capacity for 2 year olds continues in order for the target of 2,065 places to be met by September 2014. After the development of Arden House, Halbutt Street and Markyate Road there will still be a shortfall of approximately 400 full-time equivalent (FTE) places. There is a significant shortage of places for 2 year olds in Heath and Village Wards. An application has been made to the Schools Forum to allow some unspent 2 year old revenue to be used to help with re-furbishment costs but the identification of premises in key locations continues to be challenging.

### **3. Strategy for Ensuring Sufficient School Places and School Modernisation**

- 3.1 In order to demonstrate how this is to be delivered and the priorities which go with the development of a programme to provide the places needed, the 'Strategy for Ensuring Sufficient School Places and School Modernisation' has been updated

and is attached to this report at **Appendix 1**. Accompanying it at **Appendix 2** is a 'Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020' which sets out a programme of works proposed to meet the place demand identified in the report.

#### 4. Department for Education Grant Allocations

4.1 New advice has been received from the DfE about funding being made available to support capital schemes in 2014/15. These include the following sums:

##### Universal Infant Free School Meals Capital Investment:

Local Authority	£ 708,101
Voluntary Aided	£ 92,428

##### Basic Need Grant for School Places

2014/15	£ 14,052,409	
2015/16	£ 2,414,236	provisional
2016/17	£ 2,534,947	provisional

##### Devolved Formula Capital

Local Authority	£ 628,342
Voluntary Aided	£ 91,016

(provisional figures)

##### Maintenance/Modernisation 2014/15

Local Authority	£ 3,557,629
Voluntary Aided	£ 516,974

4.2 These allocations are explored and explained in the following paragraphs.

#### 4.2.1 Universal Infant Free School Meals Capital Investment:

From September 2014, all pupils in key stage 1 (Reception, Year 1 and Year 2) in state-funded schools in England will be entitled to receive a healthy, nutritionally balanced, hot school lunch through the introduction of the Government's Universal Infant Free School Meals (UIFSM) policy.

The independent School Food Plan commissioned by Government and published by the DfE in July 2013 recommended this course of action based on the findings from free school meal pilot programmes held between 2009 and 2011. Pupils in the pilot areas were found to eat more healthily and perform better academically and these improvements were most pronounced among the poorest pupils.

The policy aims to:

- Increase the number of pupils who eat a tasty and nutritious school lunch and develop positive eating habits.
- Improve pupils' health, attainment and behaviour through better nutrition and socialisation
- Ease pressure on family budgets
- Support the economic viability of school meals

Legislation to enable the provision of UIFSM was put into place as part of the Children and Families Act 2014 which received Royal Assent in March and comes into force in September this year. The Act places a legal duty on all state-funded schools in England, including academies and free schools, to offer a free school lunch to all pupils in reception, year 1 and year 2.

Currently, around 4,700 infant pupils take a school lunch. This is expected to rise to around 10,500 in September, based on the Government's estimated uptake (87%) for UIFSM.

In order to help schools prepare for this significant increase in uptake, a steering group has been established to guide the implementation programme. The group has representation from schools and Unions as well as council officers and is chaired by the Catering Services Manager.

The DfE has allocated £150m of capital funding to support UIFSM in England in 2014-15 of which Barking and Dagenham has received an allocation of £708,101 to support LA schools. Voluntary Aided Schools have been allocated £92,428. Allocation of funds has been discussed with the Steering Group and will be based on two main factors:

1. The identified need in each school as a first priority, and
2. Infant pupil numbers for any balance of funding

These principles have been agreed as representing the fairest and most reasonable way of distributing funds.

In addition to the capital funding, schools will receive revenue funding at a flat rate of £2.30 for each meal taken by pupils who will become newly eligible for a free meal as a result of the UIFSM policy. It should be noted that schools will be expected to continue to fund meals for pupils eligible for FSM under the existing criteria in the same way that they do currently.

All schools affected by the UIFSM policy have been visited as a first step to assessing the need in each school. Information about existing facilities has been gathered and a preliminary assessment of likely additional kitchen equipment, light equipment, furniture and minor building works has been made.

It is expected that most schools will be able to accommodate the increase in meal numbers with some enhancement of existing kitchen and dining facilities and, most significantly, changes to the organisation of the school day to allow for, perhaps, phased lunchtimes or the use of classrooms for dining. Each school has its own particular needs and will decide on a solution that is most suitable for its situation. A few schools will require more significant building works, some of which have already been identified and are part of existing enhancement programmes, any others will be identified and addressed according to need.

The Steering Group will monitor schools progress towards complete readiness to deliver additional meals in September and will provide additional help and guidance where schools are not progressing sufficiently well to meet this deadline.

All procurement will take place through individual schools and invoices for capital equipment will be checked and processed by the Schools Finance Team in the normal way. Schools will be reimbursed for actual spend up to the limit of funding agreed based on the methodology indicated above.

#### **4.2.2 Basic Need Grant for School Places:**

In the financial year 2013/14 the Basic Need allocation was £14m and this is the same in 2014/15. On top of this there is funding under Free School provision to support the ULT Free School at Goresbrook and the Secondary and Special School at Barking Riverside and the funding of £20.5m under the Targeted Basic Need Programme. However, the projected funding for 2016 to 2018 is £4.9m (2015/16 £2.4m and 2016/17 £2.5m) and this is significantly below the level of funding required to maintain the Council's building programme, particularly as the demand at secondary level will grow.

As the settlement for Basic Need is a cause for concern in coming years particularly, the Corporate Director of Children's Services has made representation on a number of fronts both for the Borough but also on behalf of London Councils along with colleague Corporate Children's Services Directors. The particular concerns from Barking and Dagenham relate to the timing of funding and the way numbers are counted. In response, to make more information available the DfE has issued to each Local Authority the Basic Need Scorecard of information which has been used to formulate the allocation. Officers are in discussion with other London Boroughs to compare implications and check results. This is the first time that scorecard information has been made available to LA's and it has started to generate debate and clarify how resources are being allocated.

The sum of £ 14,052,409 has already been included in the Council's Capital Programme (Cabinet 25 June 2013, minute 15 refers). It is not proposed to ask Cabinet to include the sums for the next two years (£2,414,236 for 2015/16 and £2,534,947 for 2016/17) in the Capital Programme until these figures are verified by the DfE.

#### **4.2.3 Devolved Formula Capital:**

This is a fund of money from the Government which has been allocated now for a number of years (2006/7) and is designed to be passed to all schools in the Borough – academy and free schools receive a separate allocation direct through their own funding allocation by the DfE.

The funds indicated above are usually passported directly through the Schools Finance Team under the direction of the Chief Finance Officer to the Borough's schools, and the funds for Voluntary Aided Schools are advised directly by the DfE to the schools concerned. This sum of £628,342 would need to be shown in the Council's Capital Programme.

#### **4.2.4 Maintenance/Modernisation 2014/15:**

There are two aspects to this fund. The sum of £516,974 is known as LCVAP (Locally Controlled Voluntary Aided Programme) and this sum is a programme developed with the Diocese of Brentwood and the Diocese of Chelmsford and the



voluntary aided schools in the Borough based on agreed priorities. The programme is then advised to the DfE who reimburse schools in the programme once accounts are presented.

In terms of the funding for the Borough maintained schools, the sum of £3,557,629 needs to be included in the Capital Programme. This sum will be the subject of the Capital Appraisal Process and will comply with the provisions of the Strategy for Ensuring Sufficient School Places and School Modernisation. The programme of works will be derived from technical advice and the content of the School Estate Asset Management Plan Database, and will be approved by the Corporate Director of Children's Services and the Divisional Director of Education.

## **5. Progress and Changes to Targeted Basic Need Programme (TBNP)**

- 5.1 Cabinet received a report at the meeting on 18 December 2013 regarding the success of securing funding under the DfE Targeted Basic Need Programme of £11.2m to support a project at Robert Clack School which includes a new 630 place primary school and 6FE secondary school to be built upon land gained from a Section 106 Agreement for housing development on Lymington Fields and the redundant warehousing site on the Eldonwall industrial estate being purchased from the GLA (Minute 72 refers). In addition a sum of £9.3 million has been secured under the same programme and the DfE has agreed that this fund can be used to help with the expansion of the Sydney Russell School and to extend the age range. This will mean that the School will become a school for 3 to 19 year olds catering for 630 primary pupils plus nursery, and 1,800 Yr7 to Yr11 pupils plus sixth form.
- 5.2 Cabinet is asked to endorse this proposal and note that funding will need to be spent by September 2015. Furthermore, the Council will need to demonstrate additional pupils will be admitted to the schools. Any issues which arise that prevent Children's Services from being able to meet the timescale will need to be reported back to Cabinet in the future and may result in funding being reclaimed by the DfE.
- 5.3 With regard to the project at Robert Clack referred to in paragraph 5.1 above, protracted negotiations for the acquisition of land and delays to the developer's programme for housing on the adjoining Lymington Fields have significantly reduced the available timeframe for building the new schools. The project was to have been procured by competitive tendering through the Council's construction framework agreement. However, the Client Manager - Education, Assets and Commercial Services, has since recommended seeking a design and build contract using the Government's Crown Commercial Service, (CCS) Lot 7 framework for modularised construction, and this has been discussed with the Council's Procurement Advisers. The time and budget available are considered inadequate to realise a conventionally constructed scheme and it is now considered imperative that one "turn key" contract is offered to undertake the entire project, beginning with demolishing existing buildings, remediating and securing the site, laying up service connections and building out the new school together with associated external sports facilities and landscape works. Again the conditions relating to timescales and the need to have spent these resources apply for September 2015. Discussions with the DfE are continuing on this matter.

- 5.4 Securing the project to increase the School's capacity is very much dependent on land availability and every consideration is being made about alternatives. If a different location is possible or identified in the right locality near to Robert Clack existing sites then these will be explored for feasibility and delivery and reported back to Cabinet.

## **6 Provision of Free School Facilities at Barking Riverside**

- 6.1 Previous Cabinet reports (Minute 98, 12 February 2013, and Minute 72, 18 December 2013) referred to school facilities to be constructed for the Riverside Free School on Barking Riverside. Funding is provided directly by the Education Funding Agency (EFA).
- 6.2 The Free School Trustees requested that the Council carry out the procurement in order to secure facilities that are comparable to those enjoyed by students at other schools in the Borough – principally classroom sizes. The EFA standard classrooms are small at 55sqm, compared to the Borough's minimum standard of 70 sqm. The Free School proposals are in line with the Council's former Building Schools for the Future (BSF) objectives to meet Basic Need for school places in the area south of the A13 road which includes Thames View as well as Barking Riverside.
- 6.3 These proposals are for a 10 form of entry secondary school, partnered with The Sydney Russell School, a 160 place special school partnered with Trinity Special School and a primary school partnered with Warren and Furze federation of schools. The Free School Trustees have achieved funding approval for both the secondary school and the special school and have submitted a bid for funding for the primary school. The development proposed comprises all three facilities to ensure an effective use of site available for these schools. The proposed scheme has been submitted for Town Planning consideration.
- 6.4 The EFA has stated funding of £21.5m for the secondary school, £7.5m for the special school, and has indicated £5m for the primary school. It would be most efficient to procure these schools in one lot. Should funding not be available for any reason for the primary school it would be possible to build this element at a later date.
- 6.5 Since the scheme's inception, procurement routes have been explored to obtain best value. Originally, under BSF the procurement would be via the Council's Local Education Partnership (LEP) (Thames Partnership for Learning) which had been procured for this purpose. It is noted that other procurement routes could be used: the Council's Framework as well as the Crown Commercial Service [CCS]. The most cost effective hitherto has been found to be via the CCS framework using a modularised constructor. After discussion with Procurement Officers, it is proposed to run a mini competition amongst CCS framework modularised constructors: this will increase competitive tension. Cabinet are asked to approve this variation in procurement route.

## **7 Transferring Castle Green to Jo Richardson Community School (JRCS)**

- 7.1 As part of the Private Finance Initiative (PFI) arrangement at Jo Richardson Community School (JRCS) additional provision was made to support community

resources and these areas are managed as part of the Castle Green estate on the site. There are separate staff on site and a budget, some of which is charged out to users of the site including JRCS and the on site childcare provider, and this would also have been true of the library facilities that were on site.

- 7.2 With the closure of the public library it has been necessary to reconfigure the room arrangements and budgets to try to balance the funds available. Also, there are staff vacancies at Castle Green and there is a need to think about a different, more cost efficient staffing arrangement on the site.
- 7.3 The agreement for JRCS to expand and make better use of the accommodation on site as approved by Cabinet on 13 November 2012 (Minute 51), gives an opportunity to make a new arrangement and encourage the School to take on the management of the community facilities at Castle Green running the enterprise as part of JRCS. This gives the School the opportunity to meet the needs of pupils and maintain the community aspect of the site in a more streamlined management structure.
- 7.4 It is proposed that officers from Children's Services and Financial Services are authorised to enter into discussion with the Headteacher and the Governing Body to bring about this change at an appropriate time, probably April 2015. It is also proposed that the Corporate Director of Children's Services be authorised to approve the transfer once agreement has been reached and there is assurance about protecting the annual PFI credits linked to community facilities.

## **8. Support for New Projects**

- 8.1 As part of the programme agreed by Cabinet 13 November 2012 (Minute 51) a sum of £15m was approved to expand Barking Abbey by 5 forms of entry. This project cannot now progress and this funding can now be redirected to support other pressing schemes which need to be taken forward in line with the Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020 attached at Appendix 2 to this report.

- 8.2 In particular the following schemes need to be funded:

### **8.2.1 Eastbury Secondary**

Progress on the project at Eastbury which is funded through a joint DfE programme – Priority Schools Building Programme/ Targeted Basic Need Programme. This scheme provides for the replacement of extensive amount of temporary classrooms and the demolition of some of the older buildings on site. It will also provide a new 2 form entry primary school. The budget which is set by the DfE limits the size of rooms and thus the flexibility we would like to see in the new building. Further, as part of the provisions for the Targeted Basic Needs Programme it is necessary to have some additional places on site for September 2015, and we are in discussion with the School about making some temporary places available ahead of the new construction. Procurement is to be managed by the DfE. However the School has indicated a desire to have classroom provision for the pupils at a size which is comparable to the existing provision and have set aside a sum of £1,378,726 to support the scheme. The Council will need to meet other costs related to the improved provision of primary classes and the conversion

of existing facilities to house the start up of reception classes from September 2015. The DfE has asked for written confirmation from the Council's Chief Finance Officer with Cabinet's approval to proceed, and this will be subject to a written confirmation from the School's Governing Body.

The estimated cost for this scheme is **£480,000**.

#### **8.2.2 Eastbrook School**

Progress on the project at Eastbrook which is funded through a DfE programme – Priority Schools Building Programme is being made with design proposals well in hand. The School has indicated a desire to have improved classroom sizes and a cost is being sought. It is intended to reserve £600,000 to support this proposal in the same fashion as the Eastbury scheme.

The estimated cost for this scheme is **£600,000**.

#### **8.2.3 Dagenham Park**

The School has agreed to invest over £1m of their funding to provide additional facilities at the School to develop sixth form provision and Children's Services has agreed to support this scheme on the understanding that an additional form of entry can be accommodated at the school. Such funding is subject to agreement by Cabinet, and an appropriate procurement route which is likely to have to be linked to the existing PFI project on site, and appraisal under the officer led Capital Appraisal Process.

The estimated cost for this scheme is **£2,000,000**.

#### **8.2.4 Barking Riverside Free School – Temporary Site at City Farm**

Extending the provision at City Farm to enable the continued occupation of the site by the Barking Riverside Free School and developing some additional provision for SEN ahead of the works to move the school to its new permanent site in the area of the new District Centre at Barking Riverside. This building will later convert to become a new primary provision once vacated by Barking Riverside School.

The estimated cost for this scheme is **£5,500,000**.

#### **8.2.5 New Primary School Abbey Retail Park**

Provision needs to be made to allocate some funding to secure the land at the Abbey Retail Park to accommodate the proposed new primary school. In the event that it is not possible to secure the land through agreement under a Section 106 planning gain, then the Council will need to fund the purchase from the basic need grant allocation.

The estimated purchase price for the land could be **£2,000,000**.

## 8.2.6 New Gascoigne Secondary School

To reserve the balance of the available funding of £4,420,000 as a contribution towards the provision of the proposed new school at Gascoigne which is likely to be in the region of £25,000,000 in total.

A sum of **£4,420,000** is being reserved for this scheme.

## 9. Options Appraisal

- 9.1 Current strategy is formulated against a backdrop on the demand side of continuing increase in demand for school places for the foreseeable future; short run surges of demand for school places e.g. over the summer period and on the supply side: limited funding on short time horizons; shortage of sites in areas of high demand; and timescales for new providers e.g. timescales for Free Schools to be established may be two years.
- 9.2 Investment strategy (see Strategy for Ensuring Sufficient School Places and School Modernisation and Future Planning Programme to meet Basic Need [including SEN places] 2013 to 2020 which is attached to this report) is first, to expand provision on existing school sites as far as practicable to meet local demand on a forward looking basis (i.e. to seek value for money solutions which have longevity); then subsequently to seek and build on sites in areas of demand in Council or other public ownership that are suitable for development as a school and which also offer value for money and longevity; to support those external providers that have access to further capital funding and are capable and willing to provide high quality inclusive education places that comply with the Council's Admissions Policies.
- 9.3 The variables that influence the delivery of this strategy are: demand fluctuations; the willingness of governing bodies to accede to expansion plans; funding limitations; cost variances – specific to sites; timescales to achieve cost efficient/ competitive prices in short timescales.
- 9.4 The proposed delivery of the strategy is set out in Appendix 1 and Appendix 2 sets out proposed projects. Specific projects may be subject to change for the reasons set above, and other projects substituted. The overall strategy is robust and remains the same: individual project specifics may change but will remain in the overall strategic framework.
- 9.5 Options exist for any specific scheme and are explored to ensure that the overall strategic outcomes sought are achieved. Other overall strategies e.g. to rely on outside providers to meet the prospective short fall of school places would not be effective on their own: timescales and speed of reaction are too short.

## 10. Consultation

- 10.1 These proposals are not Ward specific. There has been consultation with a range of officers throughout the Council in order that appropriate matters are considered including financial, legal, risk management and others mentioned in section 14 of this report.

## **11. Financial Implications**

Implications completed by: Patricia Harvey, Group Manager, Children's Finance

- 11.1 This report informs Members of the Council's Strategy of ensuring sufficient school places. The report also seeks approval for the projects listed in section 8 of this report. The indicative budget allocations are from the total basic need funding.
- 11.2 The projects identified above have yet to go through an in depth capital appraisal process. The appraisal process will be undertaken on the individual projects above, reviewing the full financial implications including any revenue implications that may arise. The projects will only commence once the full appraisal process has been carried out.
- 11.3 Any major risks/financial impact identified through the appraisal process will be notified to Members through subsequent Cabinet reports.
- 11.4 There are ongoing discussions with procurement on the schemes to ensure value for money and that procurement is appropriate, and this is in line with the legal implications set out below.

## **12. Legal Implications**

Implications completed by: Lucinda Bell Education Lawyer

- 12.1 The Council has a duty under section 14 of the Education Act 1996 to ensure the provision of "sufficient schools" for the provision of primary and secondary education in their area. Paragraph 6 of section 14 requires the Council to have regard to the need to secure that special education provision is made for pupils who have special educational needs.
- 12.2 Legal advice must be obtained in relation to the planned procurement.

## **13. Other Implications**

### **13.1 Risk Management**

- 13.1.1 Risk that funding levels will not be sufficient to meet demand to create new education places needed. This risk is high impact (4) and medium (3) probability = 12 red. This risk is being managed by purchasing the most affordable accommodation which is system build where possible. Post control the risk is high impact (4) and low (2) probability = 8 amber.
- 13.1.2 Risk that funding levels will not be sufficient to create suitable new school places. This risk is high impact (4) and high (4) probability = 16 red. This risk is being managed by purchasing the most affordable accommodation which is system build, and blending it with site specific proposals. Post control the risk is high impact (4) and low (2) probability = 8 amber.
- 13.1.3 Primary schools: risk that site availability would prevent delivery of school places in the areas where demand is highest. This risk is high impact (4) and medium (3) probability = 12 red. This risk is being mitigated, as far as practicable, by expanding

all available sites in high demand areas, and reviewing other buildings for potential school use. Post control the risk is still high impact (4) and medium (3) probability = 12 red.

13.1.4 Risk that the cost of the rate of deterioration of the school estate will outrun the funding available to maintain it. This risk is high impact (4) and high (4) probability = 16 red. This risk is being mitigated as far as practicable by lobbying DfE for improvements in funding. Post control the risk is high impact (4) and medium (3) probability = 12 red.

13.1.5 The provision of school places is a matter which is directly identified in the Corporate Risk Register and listed at Corporate Risks 31 – Provision of School Places.

13.1.6 Risk that final costs will be higher than estimate costs. This risk is high impact (4) and high (4) probability = 16 red. This risk is managed through monthly CPMO meetings and initial planning figures that architects and schools are asked to work within being set below the highest estimate to allow for unforeseen challenges.

13.1.7 The programme for Universal Infant Free School Meals Capital Investment represents a very significant increase in meal numbers for most of our schools and consequently carries some risk. There are many individual risks as part of the programme – e.g. the non availability of kitchen equipment due to the significant additional national demand that will occur as schools try to upgrade their facilities in time for September. However, the overarching risk is that some schools are not ready, for whatever reason, to deliver extra meals in September and this has been addressed.

<b>Risk</b>	<b>Mitigation</b>
Schools are not ready to deliver increased numbers of meals in time for September 1 <sup>st</sup>	<p>Additional meals produced elsewhere (e.g. in secondary school production kitchens) and shipped to affected schools as a temporary measure until school capacity is sufficient for its needs</p> <p>Temporary adjustments made to the structure of the school day to accommodate several sittings until capacity is sufficient to meet the demand</p> <p>Temporary reallocation of classroom or other space to accommodate additional numbers until planned expansion works etc. are complete.</p>
<b>Additional contributory risks</b>	<b>Mitigation</b>
Supplier Infrastructure not able to meet additional volume for equipment needs	Utilise alternative suppliers within LCSG
Agency unable to supply sufficient additional trained staff	Adecco to utilise second tier agency

	Recruitment directly from other B&D employed staff e.g. cleaning  Upgrade existing staff where possible
Schools not adhering to time lines re purchase of light equipment	Use of disposables until correct equipment arrives  Temporary alternative menu options

## 13.2 Contractual Issues

- 13.2.1 It is anticipated that projects will be procured through options related either to the Local Education Partnership or through the Council's Framework of Contractors. It will also be necessary to explore other specialist providers where there is value for money and a clear support from the Government or its agents to secure projects in this way for schemes which they are funding directly.
- 13.2.2 Legal, procurement and other professional advice will be sought regarding the appropriate procurement routes and contractual agreements to procure and secure the individual projects which fall within the second phase, consisting of the secondary and primary school schemes.
- 13.2.3 Projects will be subject to the Capital Appraisal Process and the agreement of the Procurement Board to progress schemes. However the Cabinet is asked to approve procurement principles as set out below to avoid the need to report back to Cabinet as these procurements are either beyond our control or need to happen quickly within pressing timescales because pupils need to be accommodated.

### **Eastbury Secondary**

This project is to support the addition of primary classroom space up to 68 square metres as the project is being managed and procured by the EfA/DfE who are only authorised to provide classrooms of a standard size up to 55 metres square. This will not allow the flexibility that the Council has supported in other schemes to allow pupils to be taught in a variety of room layouts and styles. The school have also made a commitment to invest in larger classrooms for the secondary school provision and this is in excess of £1m. Procurement and all finances to be managed by the DfE.

### **Dagenham Park**

The School has agreed to invest over £1m of their own funding to provide additional facilities at the School to develop sixth form provision and Children's Services has agreed to support this scheme in principle providing that an additional form of entry can be accommodated at the school. As this project is on the existing PFI site there are legal restrictions why the PFI contractor Laing O'Rourke should be the preferred contractor and the project will be supervised by the Local Education Partnership.

### **Barking Riverside Free School – Temporary Site at City Farm**

Extending the provision at City Farm to enable the continued occupation of the site by the Barking Riverside Free School and developing some additional provision for SEN ahead of the works to move the school to its new permanent site. As the first phase of this building was constructed using the Government Procurement Service,



the Council to secure procurement of the scheme through a two stage tender process using the Government Procurement Service framework which has been competitively tendered through the relevant EU procurement rules. This is in line with the report to Cabinet 18 December 2013, Minute 72 refers.

- 14.3 **Staffing Issues** - There are no specific staffing issues although the growing demand for school places will create additional opportunities in schools for both teaching and non-teaching staff.
- 14.4 **Corporate Policy and Customer Impact** - The decision will assist the Council in fulfilling its statutory obligations to provide a school place for every child and support the intention of the Community Strategy 2013-16 and the Community Priorities 2013-14, specifically to “Ensure every child is valued so that they can succeed” ensure children and young people are safe, healthy and well educated. It is part of the mitigation of Corporate Risk 31 – Inability to Provide School Places.

The short term impact of the recommendations for the coming year would be positive for customers on all counts of: race, equality, gender, disability, sexuality, faith, age and community cohesion.

The longer term outlook is unlikely to be positive on the proposed funding levels as it will be difficult to address need on current budget levels.

- 14.5 **Safeguarding Children** - Adoption of the recommendations in the short term would contribute to the Council’s objectives to improve the wellbeing of children in the borough, reduce inequalities and ensure children’s facilities are provided in an integrated manner, having regard to guidance issued under the Children Act 2006 in relation to the provision of services to children, parents, prospective parents and young people.
- 14.6 **Health Issues** - The health and well being board and JSNA highlight the importance of investing in early intervention and education to support children’s and young people’s long term well being. The evidence and analysis set out in Fair Society, Healthy Lives (Marmot Review) has been developed and strengthened by the report of the Independent Review on Poverty and Life Chances. The reports draw attention to the impact of family background, parental education, good parenting and school based education, as what matters most in preventing poor children becoming poor adults.
- 14.7 **Crime and Disorder Issues** - Appropriate consideration of the development of individual projects will take into account the need to design out potential crime problems and to protect users of the building facilities.
- 14.8 **Property / Asset Issues** - This proposed decision would facilitate the improvement and renewal of Council assets. The specific proposal for JRCS/Castle Green will provide improved management opportunities at the centre to enhance the use of accommodation and other resources for pupils and the wider community.

### **Public Background Papers Used in the Preparation of the Report:**

- Capital Allocations: Basic need in financial years 2014-15, 2015-16 and 2016-17, and Universal infant free school meals capital in financial year 2014-15 published December 2013
- Capital Allocations: Maintenance and DFC in financial year 2014-15 published January 2014

### **List of appendices**

- **Appendix 1** - Strategy for Ensuring Sufficient School Places and School Modernisation
- **Appendix 2** - Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020.

## Strategy for Ensuring Sufficient School Places and School Modernisation (June 2014)

### Introduction

1. Barking and Dagenham is striving to develop excellence throughout our educational provision. We are driving forward standards at all Key Stages. To support improvement in the educational offer and to meet the rapidly accelerating demand for school places (Basic Need including SEN places) at all ages we need to review and address school building capacity and condition as well as suitability (modernisation).
2. This document outlines our strategy and Future Planning Programme to meet Basic Need (including SEN places) over the next 5/6 years. The programme is outline only and must remain flexible since needs and available resources are constantly shifting, we need to respond quickly to any additional financial resources that may be provided by Central Government. Decisions regarding actual proposals will always be agreed through Council decision making processes: but this document sets out a framework for making those decisions, which will be reviewed at 6 month intervals to address the Borough's rapidly changing demographics.
3. Neither the Basic Need nor the Condition figures are high enough to provide for long term robust facilities. Optimising value for money is therefore essential, including where practicable joining up funding streams.

### Basic Need

4. We shall continue to lobby for the additional funds required to meet Basic Need (including Learning Disabilities / LDD/SEN).
5. We will also bid for all available funding streams using them to match to our strategy as closely as possible, whilst meeting any funding criteria and gaining optimum value for money.
6. We will investigate innovative funding routes, and shall explore radical strategies and partnerships e.g. alternative sites and premises and alternative school providers (e.g. Free Schools) to optimise our use of available buildings and facilities to meet growing demand.
7. Our main strategy for developing new school places has been to develop on existing school sites, and to revitalise older school sites bringing them back into use as education facilities.
8. This practice, it has always been felt, has bought benefits of economies of scale as existing primary schools have been able to absorb the general administration and shared areas, halls etc. within the existing provision. The programme sets out to mirror this practice for some secondary schools where this is possible.
9. Realistically the demand will require that we think more radically for the future and begin to create whole new sites and schools with the consequential financial impact. Creating things from new will obviously be more costly and may include site purchase costs; it also comes with greater risks.

10. The proposed programme is shown as an Appendix to this document, entitled Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020.

### **Condition and Suitability (Modernisation)**

11. In view of the pressing nature of the condition of many school buildings, consideration must be given to seeking and obtaining other sources of investment and funding, as far as practicable. The Asset Management Plan (AMP) for schools indicates a potential spend of £51m which has never been achieved. In practice, building systems, e.g. boilers, lifts, electrical systems as well as building fabric are presenting significant annual problems which require urgent remedial work. In addition, Members have indicated schools and other Children's Services' buildings where they would wish to bring about improvements.
12. We need to ensure that in the absence of a funded planned maintenance programme, that we utilise the available Government Grant to ensure schools remain open.
13. In the light of the demise of former programmes to support the modernisation of schools agenda including BSF and Primary Capital Programme to support where possible building improvement, giving priority to Health and Safety matters but recognising there is a joint responsibility shared with the schools and this is wholly the schools responsibility where the school is a voluntary aided or free school.
14. There are a number of schools in the Borough which need repairs to ensure that we avoid closures. The approach taken is to work in partnership with schools to jointly address the most pressing items.
15. The school building stock in Barking & Dagenham have a number of similar characteristics as many are of similar design and were constructed between the first and second wars last century (1920's -1930's). As a consequence we have a number of schools in similar condition but also with issues around suitability.

Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020

Programme for Developing Education Places with Draft SEN and 2 year old Provision					
	Early Years Provision for 2 year olds	Primary	Secondary	Sixth Form	Special Needs Provision
September 2013	<p>Need 1200 places</p> <p>Provided through</p> <p>Existing 750 PVI childcare provision including childminders that are rated 'good' or 'outstanding' by Ofsted and expansion of places at:</p> <p>Kingsley 48 places Ford Road 48 places Others 50 places</p>	<p>Need 210 Year R places Plus 60 Yr1 places</p> <p>Provided through</p> <p>Roding/Cannington 1fe Richard Alibon 1fe Warren/Furze 1fe Manor 1fe Marsh Green Blip Class</p> <p>Ripple 1fe Yr1 (Blip Class) Richard Alibon Yr1 Roding Cannington (Blip YR2)</p> <p>Valence Primary (blip) YrR Valence Primary (blip) Yr1</p> <p>Provided 180 YrR and 90 Yr1 places and 30 Yr2 places</p>	<p>Need 60 Year 7 places Yr7 Capacity 2490 Actual Number Jan 2014 - 2237</p> <p>Provided through</p> <p>Sydney Russell 2fe funded jointly LA/school</p>	<p>No demand except Trinity SEN Demand forecast 2803</p>	<p>Need 30 primary, 24 secondary and 12 special school places</p> <p>Provided through</p> <p>6 additional ASD places (JRCS)</p> <p>24 assessment and re-engagement places (Seabrook House)</p> <p>32 additional primary ASD ARP places (Manor, George Carey, Monteagle and St. Peter's)</p> <p>12 places at Trinity sixth form</p> <p>Places provided as above.</p>

## Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020

September 2014	Early Years Provision for 2 year olds	Primary	Secondary	Sixth Form	Special Needs Provision
	PTE 855	Need 130 Year R places	Need 190 Year 7 Yr7 Capacity 2550 Demand forecast 2695	Demand forecast 2985	6 primary ARP and 6 secondary ARP
	Provided through new childcare places at Arden House nursery 285 Halbutt Street nursery 345 Markyate nursery 260	<b>Proposal:</b> Marsh Green Expansion 1fe YrR ULT Free School (Goresbrook) 3fe YrR Sydney Russell Fanshawe 2fe YrR	<b>Proposal:</b> All Saints 2fe Yr7		Behaviour ARP's William Bellamy 12 places Eastbrook 6 places Sydney Russell 6 places Eastbury 6 places John Perry 3 places <b>Places provided as above.</b>
	Provided 890 places	Provided 180 new YrR places	Provided 60 Yr7 Yr7 Capacity 2610	No additional – to be reviewed	
September 2015	To be reviewed	Need 30 Year R places and start to rationalise provision	Need 160 Yr7 places Yr7 Capacity 2610 Demand forecast 2895	Demand forecast 2928	6 additional SEBD secondary ARP places
	Provided by maintaining Ofsted inspection ratings of existing 'good' or 'outstanding' provision. Going forward need 400 FTE places.	Eastbury Faircross Primary 2fe YrR	Jo Richardson 2fe Yr7		Barking Riverside Special (30 places per year group for 5 years)  <b>Places provided as above.</b>
		Provided 60 YrR places	Provided 60 Yr7 places Yr7 Capacity 2670	No additional	

Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020

September 2016	Early Years Provision for 2 year olds	Primary	Secondary	Sixth Form	Special Needs Provision
	Places to be reviewed	Need 100 Year R places	Need 360 Year 7 places Yr7 Capacity – 2670 Demand Forecast 3073	Demand forecast	6 additional SEBD secondary ARP places
	Provided by maintaining Ofsted inspection ratings of existing 'good' or 'outstanding' provision.	Eastbrook Primary 3fe YrR Lymington Fields 3fe YrR Gascoigne Primary Abbey 3fe YrR	Barking Riverside 4fe Yr7 Robert Clack 4fe Yr7 ULT Free School 4fe Yr7	No additional – to be reviewed	Provided through provision of new Special Free School
	Places to be reviewed	Provided 270 YrR places	Provided 360 Yr7 places Yr7 Capacity 3030		
September 2017	Places to be reviewed	Need 100YR places	Need 300 Yr7 places Yr7 Capacity 3030 Demand forecast 3368	Demand forecast 2982	6 additional SEBD secondary ARP places
	Provided by maintaining Ofsted inspection ratings of existing 'good' or 'outstanding' provision.	City Farm Primary 3fe YrR Third Barking Riverside Primary 3re YrR	Eastbrook 2fe Yr7 Barking Riverside 2fe Yr7 Gascoigne 8fe Yr7 (Possible free school) Dagenham Park 1fe Yr7	No additional – to be reviewed	New EBD Provision 30 places
		Provided 180 YrR places	Provided 390 Yr7 places Yr7 Capacity 3420		

## Future Planning Programme to meet Basic Need (including SEN places) 2013 to 2020

September 2018	Places to be reviewed	Need 60 Year R places	Need 120 Year 7 places Yr7 Capacity 3420 Demand forecast 3488	Demand forecast 3181
	Provided by maintaining Ofsted inspection ratings of existing 'good' or 'outstanding' provision.	New Free School Day 2fe YrR Possible Barking Retail 3fe YrR  <b>Provided 150 YrR places</b>	Gascoigne 2fe (free school) Yr7  New Free School East Dagenham 4fe Yr7 Warren Comp 2fe Yr7  <b>Provided 240 Yr7 places Yr7 capacity 3660</b>	To be reviewed
September 2019	Places to be reviewed	Need 20 year R places	Need 180 year 7 places Yr7 Capacity 3660 Demand forecast 3659	Demand forecast 3471
	Provided by maintaining Ofsted inspection ratings of existing 'good' or 'outstanding' provision.	Gascoigne 3 <sup>rd</sup> School 3fe YrR places  <b>Provided 90 YrR places</b>	New free school East Dagenham 6fe Yr7  <b>Provided 180 places Yr7 Capacity 3840</b>	To be reviewed
September 2020	Places to be reviewed	No additional continue to rationalise provision	Need 30 year 7 places Yr7 Capacity 3840 Demand forecast 3690	Demand forecast 3748
	Provided by maintaining Ofsted inspection ratings of existing 'good' or 'outstanding' provision.	No additional – to be reviewed	New free school East Dagenham further 2fe Yr7  <b>Provided 60 places Yr7 Capacity 3900</b>	To be revised



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